



# GAIK

## GenAI pk-liiketoiminnassa: hyötyjä ilman harhakuvia



Co-funded by  
the European Union



Haaga-Helia



UNIVERSITY OF HELSINKI

Tampere University

In collaboration with

**FAIR**  
Finnish AI Region | EDIH



# GAIK

## GenAI pk-liiketoiminnassa: hyötyjä ilman harhakuvia

**12:00–12:15** Avaus ja tervetulosanat: Jussi Myllärniemi, Tampereen yliopisto

**12:15–13:00** Keynote: Tekoälyn mahdollisuudet, Pekka Abrahamsson, Tampereen yliopisto

**13:00–13:30** Odotukset tekoälylle: Kari Varis, Satakunnan Yrittäjät

**13:30–14:30** GAIK-hankkeen tutkimustuloksia

**14:30–15:00** Kahvitauko: Tapaa tutkija – Tukea tekoälyn käyttöönottoon ja projekteihin organisaatiossasi

**15:00–15:30** Oppeja GAIK-hankkeesta: case-organisaatioidenn näkökulmat

**15:30–16:00** Päätöspuheenvuoro: Tekoälyn pimeä puoli, Henri Pirkkalainen, Tampereen yliopisto



Co-funded by  
the European Union



UNIVERSITY OF HELSINKI



In collaboration with



# Aikataulu

12:00–12:15 Avaus ja tervetulosanat: Jussi Myllärniemi, Tampereen yliopisto

12:15–13:00 Keynote: Tekoälyn mahdollisuudet, Pekka Abrahamsson, Tampereen yliopisto

13:00–13:30 Odotukset tekoälylle: Kari Varis, Satakunnan Yrittäjät

13:30–14:30 GAIK-hankkeen tutkimustuloksia

14:30–15:00 Kahvitauko: Tapaa tutkija – Tukea tekoälyn käyttöönottoon ja projekteihin organisaatiossasi

15:00–15:30 Oppeja GAIK-hankkeesta: case-organisaatioiden näkökulmat, Nikke Syväpuro, Luvata & Jani Korpela, QAdental

15:30–16:00 Päätöspuheenvuoro: Tekoälyn pimeä puoli, Henri Pirkkalainen, Tampereen yliopisto



Co-funded by  
the European Union



  
Haaga-Helia



 Tampere University



**Avaus ja tervetulosanat**  
**Jussi Myllärniemi**  
Tampereen yliopisto



**Tekoälyn mahdollisuudet**  
**Pekka Abrahamsson**  
Tampereen yliopisto



**Odotukset tekoälylle**  
**Kari Varis**  
Satakunnan Yrittäjät



**GAIK-hankkeen tutkimustuloksia**  
**Jukka Remes ja Janne Kauttonen**  
Haaga-Helia  
Veera Saastamoinen  
Tampereen yliopisto



Co-funded by  
the European Union



UNIVERSITY OF HELSINKI



In collaboration with





# GenAI pk-liiketoiminnassa: hyötyjä ilman harhakuvia

Jussi Myllärniemi, Tampereen yliopisto



Co-funded by  
the European Union



Haaga-Helia



UNIVERSITY OF HELSINKI

Tampere University

In collaboration with

**FAIR**  
Finnish AI Region | EDIH

# Generative AI-enhanced Knowledge Management - GAIK tutkimushanke

Hyödynnetään generatiivista tekoälyä (GenAI) ratkaisemaan organisaatioiden kriittisiä liiketoimintahaasteita tiedolla johtamiseen liittyen.

## Hankkeen päätavoite:

Avoimen työkalupakin (toolkit) luominen tiedolla johtamiseen keskittyvien GenAI-ratkaisujen kehittämiseen ja käyttöönottoon.



# Generative AI-enhanced Knowledge Management

## - GAIK tutkimushanke

### Hankkeen päätavoite:

**Avoimen työkalupakin (toolkit)** luominen tiedolla johtamiseen keskittyvien GenAI-ratkaisujen kehittämiseen ja käyttöönottoon.

### Kohdeyleisö:

Pienet ja keskisuuret yritykset (pk-sektori)

### Yliopisto-yritys yhteistyö

### Projektikonsortio:

3 korkeakoulua ja 4 yritystä (Luvata, Lotus Demolition, QAdental, Azets).

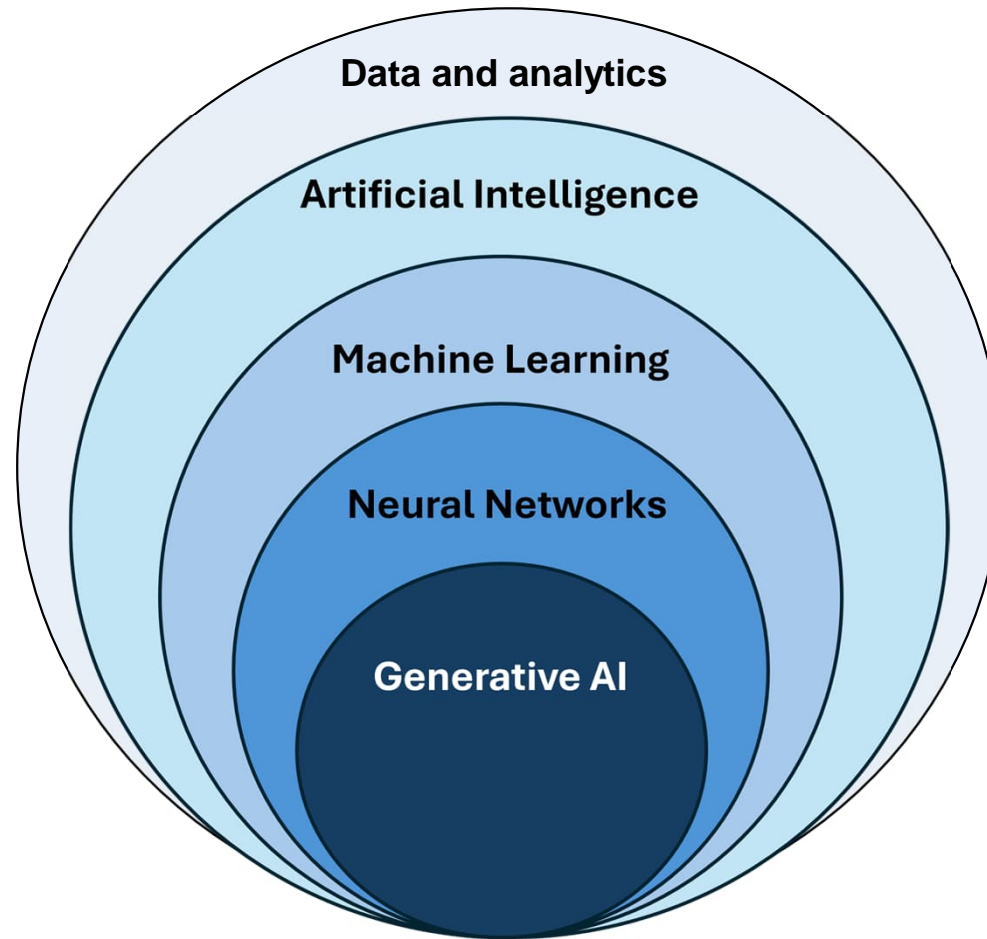
**Aikataulu:** 01.02.2025 – 31.01.2027



Euroopan unionin (Euroopan aluekehitysrahasto), yliopistojen ja yritysten yhteisrahoittama



# Generatiivinen tekoäly ja tiedolla johtaminen



[This Photo](#) by Unknown Author is licensed under [CC BY-NC](#)

# GenAI Tiedolla johtamisen tukena?

Tiedolla johtamiseksi kutsutaan toimintatapoja, joilla jalostetaan ja hyödynnetään organisaation tietoa (ml. data, informaatio, tietämys) päätöksenteon tukena.

Tiedolla johtaminen pyrkii tiedon puutteesta johtuvan epävarmuuden vähentämiseen ja tiedon paljoudesta syntyvän monitulkintaisuuden hallintaan (Jalonen, H. 2015).

# Aikataulu

12:00–12:15 Avaus ja tervetulosanat: Jussi Myllärniemi, Tampereen yliopisto

12:15–13:00 Keynote: Tekoälyn mahdollisuudet, Pekka Abrahamsson, Tampereen yliopisto

13:00–13:30 Odotukset tekoälylle: Kari Varis, Satakunnan Yrittäjät

13:30–14:30 GAIK-hankkeen tutkimustuloksia

14:30–15:00 Kahvitauko: Tapaa tutkija – Tukea tekoälyn käyttöönottoon ja projekteihin organisaatiossasi

15:00–15:30 Oppeja GAIK-hankkeesta: case-organisaatioiden näkökulmat, Nikke Syväpuro, Luvata & Jani Korpela, QAdental

15:30–16:00 Päätöspuheenvuoro: Tekoälyn pimeä puoli, Henri Pirkkalainen, Tampereen yliopisto



Co-funded by  
the European Union



  
Haaga-Helia



 Tampere University



Seuraavana

# TEKOÄLYN MAHDOLLISUUDET

Pekka Abrahamsson, Tampereen yliopisto



Co-funded by  
the European Union



Haaga-Helia



UNIVERSITY OF HELSINKI

Tampere University

In collaboration with

**FAIR**  
Finnish AI Region | EDIH

# Placeholder Pekka



Co-funded by  
the European Union



UNIVERSITY OF HELSINKI





Seuraavana  
**ODOTUKSET TEKOÄLYLLE**  
Kari Varis, Satakunnan Yrittäjät



Co-funded by  
the European Union



Haaga-Helia



UNIVERSITY OF HELSINKI

 Tampere University

In collaboration with

**FAIR**  
Finnish AI Region | EDIH

# MIKRO- JA PK-YRITYKSET TEKOÄLYMURROKSESSA

Satakunnan Yrittäjät  
Kari Varis 03/2026



YRITTÄJYYDEN  
PUOLESTA

## MITÄ MERKITYSTÄ ON PIENILLÄ YRITYKSILLÄ?

Suomessa on noin 480 000 yritystä (tilastokeskus 2024)

- 460 000 näistä työllistää alle 10 henkilöä (eli 96% yrityskannasta)
- 180 000 yrityksistä on yksinyrittäjiä
- Suuryrityksiä Suomessa on vain 676 (eli 0,1%)
  - Suuryritys = yli 250 henkilöä työllistävä

Puolet (53,6%) 527 miljardin kokonaisliikevaihdosta tulee pk-yrityksistä

40% Bruttokansantuotteestamme muodostuu pk-yrityksissä

# YRITTÄJÄGALLUP 10/2025 (valtakunnallinen tutkimus)

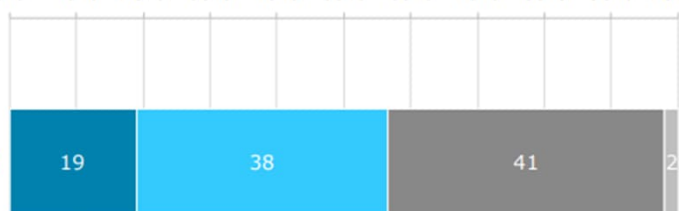
Yrittäjät

Minkä verran yrityksessänne käytetään tekoälyä?

Lokakuu 1.-8./2025 (n=1175)

0% 10% 20% 30% 40% 50% 60% 70% 80% 90% 100%

Lokakuu 1.-8./2025 (n=1175)



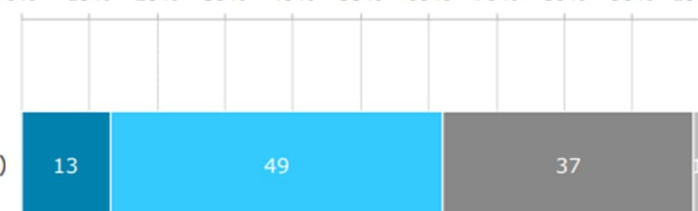
■ Säännöllisesti ■ Satunnaisesti ■ Ei ollenkaan ■ En osaa sanoa

Minkä verran käytät tekoälyä vapaa-ajallasi?

Lokakuu 1.-8./2025 (n=1175)

0% 10% 20% 30% 40% 50% 60% 70% 80% 90% 100%

Lokakuu 1.-8./2025 (n=1175)

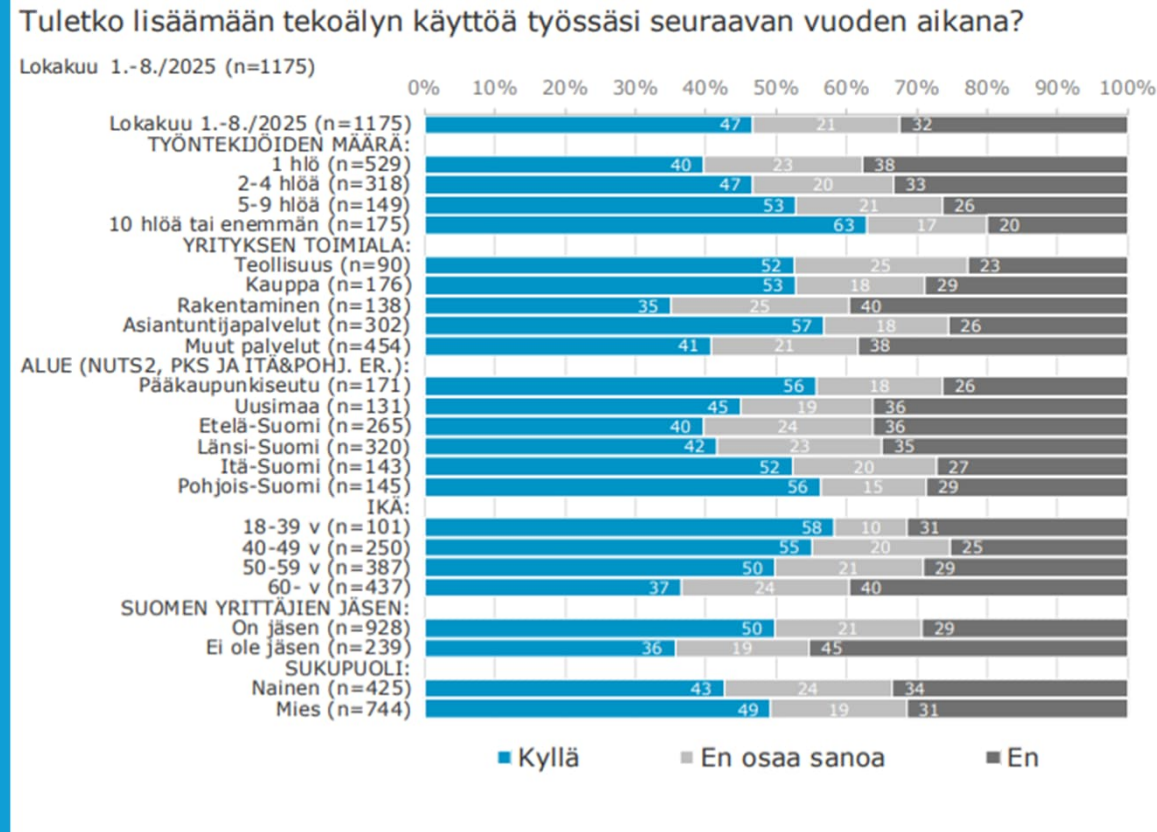


■ Säännöllisesti ■ Satunnaisesti ■ Ei ollenkaan ■ En osaa sanoa

# YRITTÄJÄGALLUP 10/2025 (valtakunnallinen tutkimus)

## Yrittäjät

- Suuremmat yritykset aktiivisempia kehittäjiä
- Teollisuus, kauppa ja asiantuntijat aktiivisimpia
- Rakennusala heikoin
- Länsi-Suomen tulos toiseksi heikoin



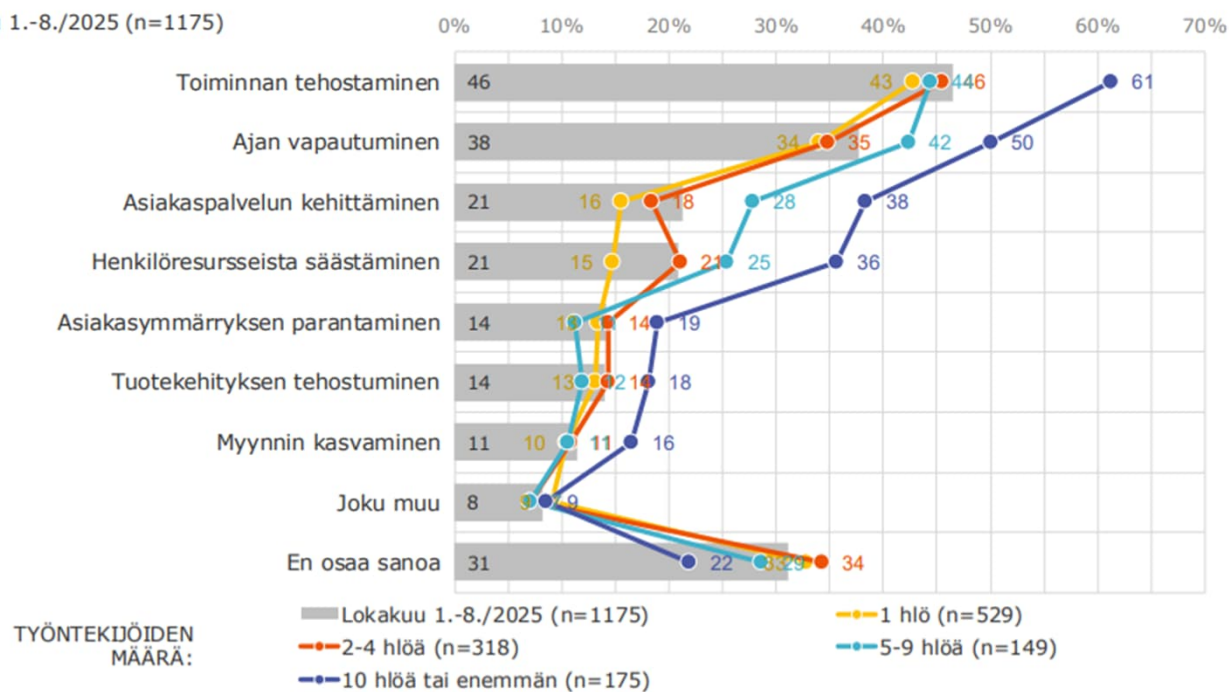
# YRITTÄJÄGALLUP 10/2025 (valtakunnallinen tutkimus)

## Yrittäjät

### Tekoälyn käytön hyödyt

Mitä hyötyjä näet tekoälyn käytössä?

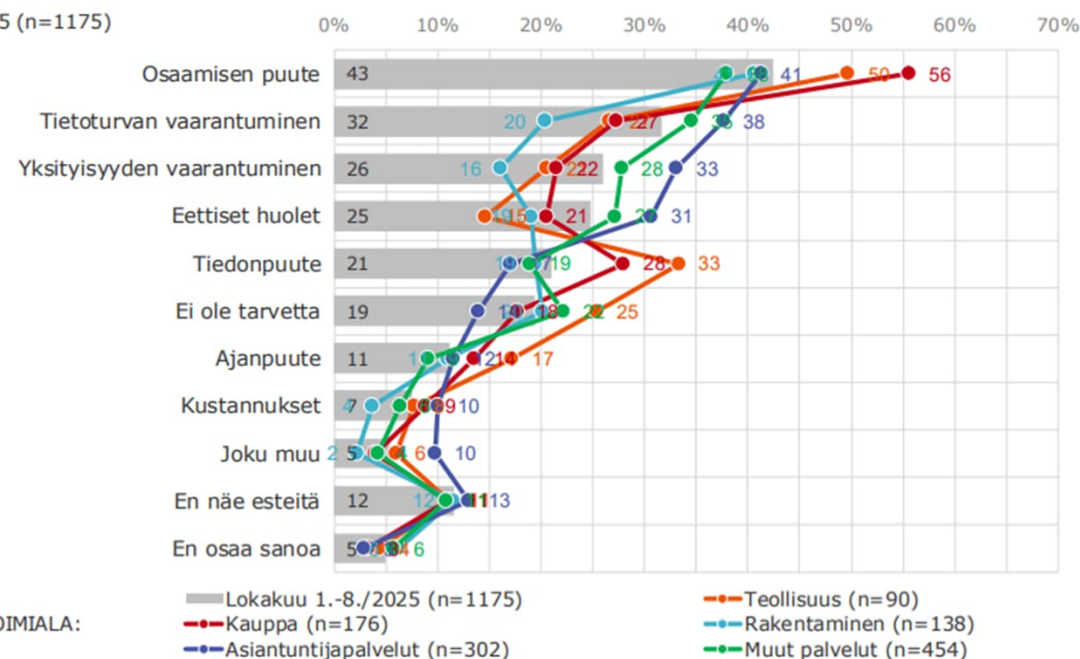
Lokakuu 1.-8./2025 (n=1175)



## Tekoälyn käytön esteet

Mitä esteitä näet tekoälyn käytössä?

Lokakuu 1.-8./2025 (n=1175)

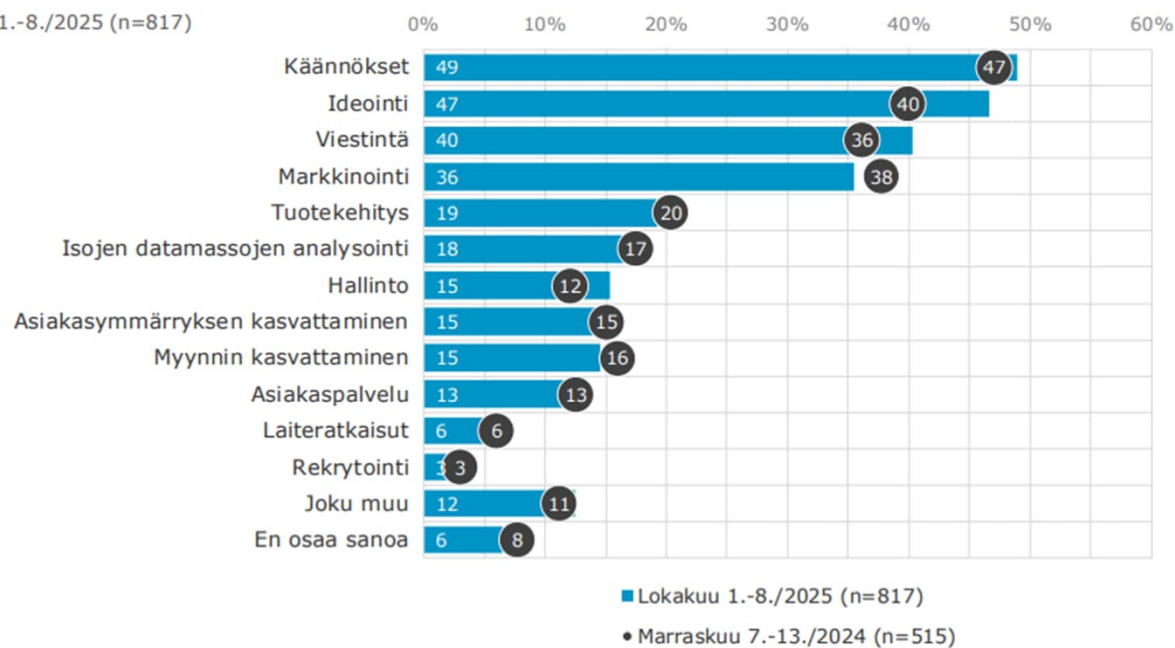


YRITYKSEN TOIMIALA:

### Mihin tarkoitukseen käyttää tekoälyä?

(jos käyttää tekoälyä)  
Mihin tarkoitukseen käytät tekoälyä?

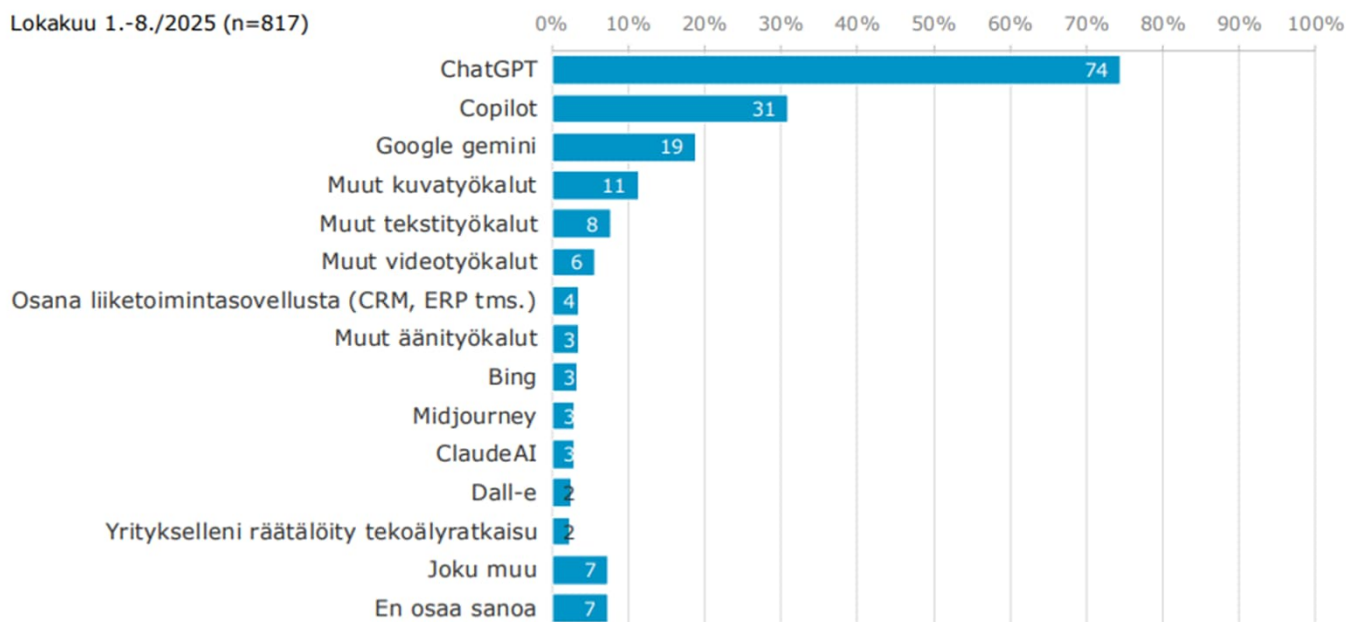
Lokakuu 1.-8./2025 (n=817)



### Mitä tekoälyn työkaluja käyttää?

(jos käyttää tekoälyä)  
Mitä työkaluja käytät?

Lokakuu 1.-8./2025 (n=817)



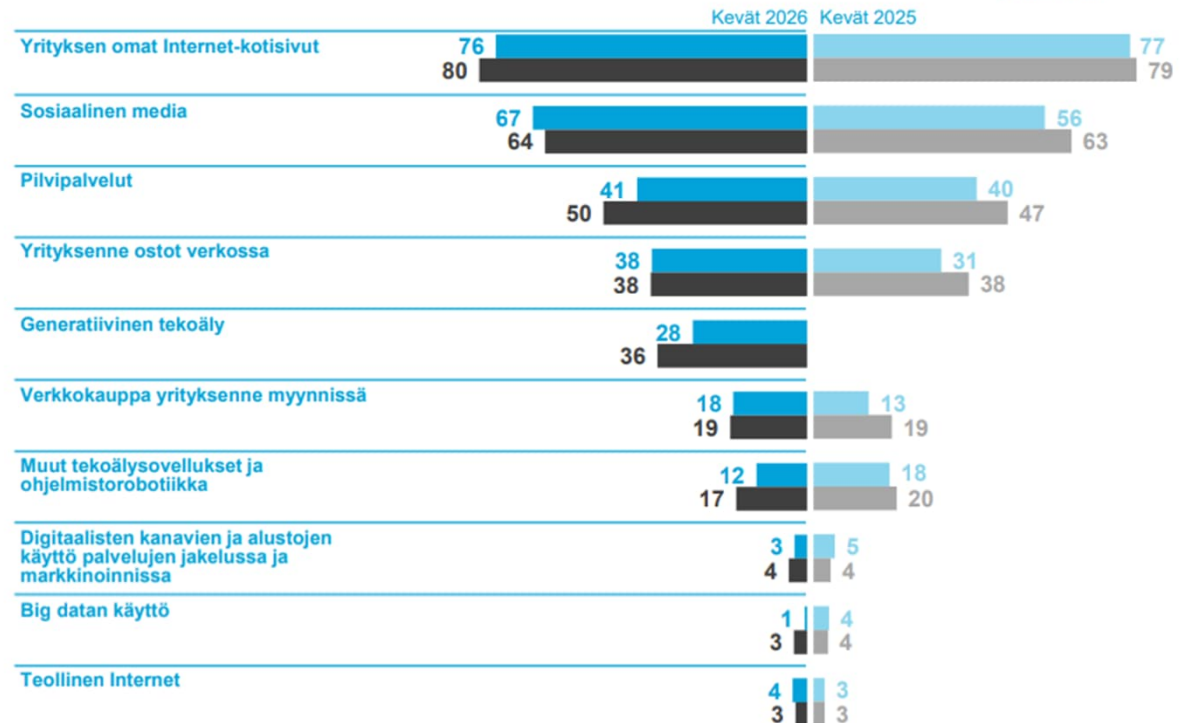
## PK-Yritysbarometri Satakunta 1/2026

### PK-YRITYKSET JA DIGITAALISET PALVELUT

Satakunta | Koko maa

Tällä hetkellä  
käytössä olevat  
digitaaliset työkalut  
ja palvelut

Käyttää seuraavia palveluita (%)

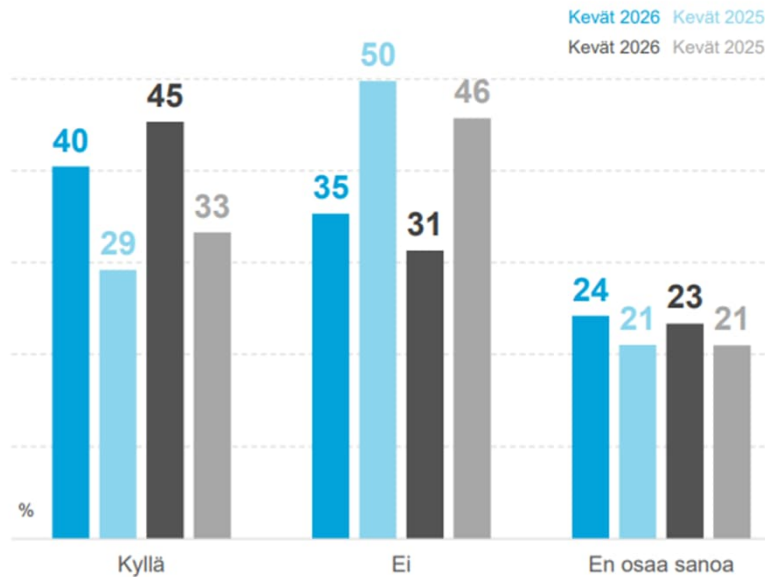


## PK-Yritysbarometri Satakunta 1/2026

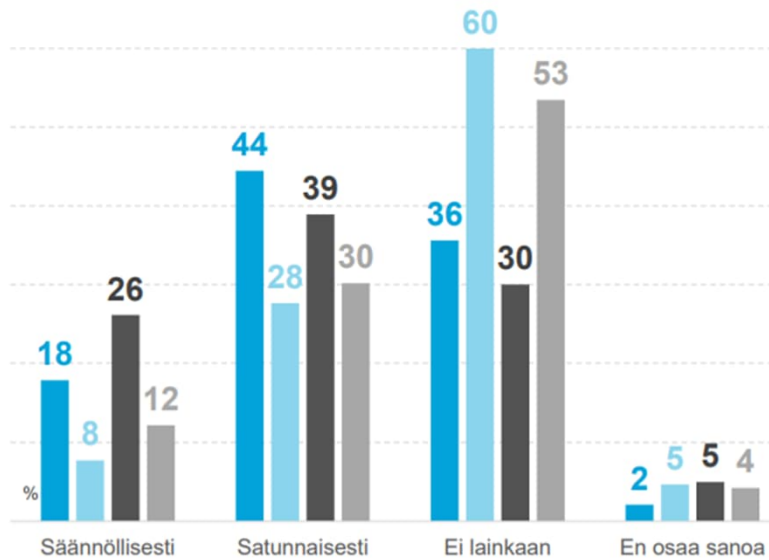
### PK-YRITYKSET ja TEKOÄLY

Satakunta | Koko maa

Koetteko tekoälyn käytön yrityksenne kannalta relevanttina nyt tai seuraavan 12 kk aikana?



Kuinka usein yrityksessänne käytetään tekoälyä?



## LOPPUPÄÄTELMIÄ

- Pienet yritykset kaipaavat edelleen runsaasti apua tekoälyn hyödyn löytämisessä
- Tarve korostuu mm. Rakennusalalla, joka on esimerkiksi Yrittäjäjärjestön jäsenoimialoista suurin
- Satakunnassa erityisen tärkeää löytää oikeat työkalut pk-yrityskentän avuksi
- PK-yrityskenttä miettii vielä tekoälyä, joten GenAI on käsitteenä hankala
- Pääosassa pk-yrityksiä yrittäjä kaiken takana = aikaresurssi
- Kilpailukyvyn kannalta Satakunnassa ollaan myöhässä
- Suuremmat pk-yritykset tekoälyssä mukaan prosesseihin ja automaatioon
- Pienet yritykset pois kokeiluvaiheesta.

**YRITTÄJYYDEN**  
**PUOLESTA**



# Seuraavana GAIK-HANKKEEN TUTKIMUSTULOKSIA Jukka Remes ja Janne Kauttonen, Haaga-Helia



Co-funded by  
the European Union



Haaga-Helia



UNIVERSITY OF HELSINKI

 Tampere University

In collaboration with

**FAIR**  
Finnish AI Region | EDIH



# GAIK Project and Toolkit Overview

Jukka Remes

Haaga-Helia University of Applied Sciences



Co-funded by  
the European Union



Haaga-Helia



UNIVERSITY OF HELSINKI

 Tampere University

In collaboration with

**FAIR**  
Finnish AI Region | EDIH



Co-funded by  
the European Union





# Research results of GAIK project GenAI in SME business -event Mar 17, 2026 @ Tampere



Co-funded by  
the European Union



Haaga-Helia



UNIVERSITY OF HELSINKI

 Tampere University

In collaboration with

**FAIR**  
Finnish AI Region | EDIR



# GAIK Project and Toolkit Overview

Jukka Remes

Haaga-Helia University of Applied Sciences



Co-funded by  
the European Union



Haaga-Helia



UNIVERSITY OF HELSINKI

 Tampere University

In collaboration with

**FAIR**  
Finnish AI Region | EDIH

# Project motivation

## Generative AI has significant potential to increase the productivity of knowledge work.

- **Example experiments:** consultants using AI were significantly more productive – they **completed 12.2% more tasks on average**, and completed tasks **25.1% more quickly** (Dell'Acqua, 2023)
- **Example cases from practice:** Customer-support agents at a large firm selling business-process software demonstrated a **15% increase in productivity when assisted by generative AI** (Brynjolfsson, 2025).

## However, tangible business value from Generative AI implementation projects is still limited.

- “**only 26% of companies** have advanced beyond the proof-of-concept stage to generate value” Source: BCG’s report (de Bellefonds et al, 2024).
- “Despite \$30–40 billion in enterprise investment into GenAI, **95% of organizations are getting zero return.**” Source: MIT report (Challapally et al, 2025).

# Generative AI-enhanced Knowledge Management

## - GAIK project

### The primary project goal:

Creation of the **open toolkit** for knowledge-focused GenAI solution development and implementation

### Target audience:

Small and Medium-sized companies (SMEs)

### University-Industry cooperation

### Project consortium:

3 universities and 4 companies (Luvata, Lotus Demolition, QAdental, Azets).

**Timeline:** 01.02.2025 – 31.01.2027



### Co-funded

by the European Union  
(European Regional  
Development Fund),  
universities and companies

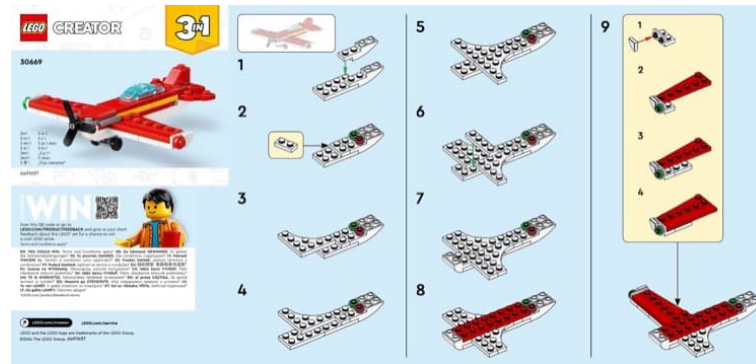


# Problem solving approach

## Building blocks



## Guidelines



## Real results



### Benefits:

Quicker implementation, Less resources, Higher solution quality, Less risks



Co-funded by  
the European Union



UNIVERSITY OF HELSINKI



# Knowledge

## Documented knowledge



Texts

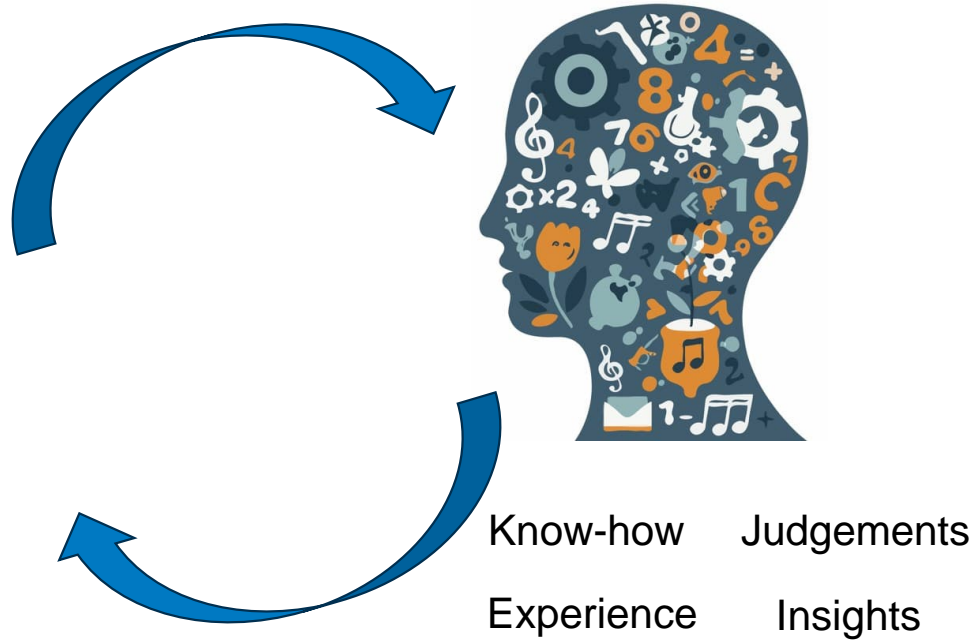
Diagrams

Videos

Voice recordings

Tables

## Tacit knowledge






# Scope of the GAIK: generic use cases

Knowledge process	Generic use cases
<b>Knowledge capture</b> Extraction of needed information	<b>A. Incident reporting</b> in industry (e.g. for equipment, buildings) <b>B. Creating construction site diaries</b> <b>C. Creation of transcripts</b> and closed captions in various languages for instructional videos and podcasts <b>D. ...</b>
<b>Knowledge access</b> Intelligent access to organizational knowledge	<b>A. Customer assistant</b> for complex products and services <b>B. Semantic audio and video search</b> for the medical instructions <b>C. Learning assistant</b>
<b>Knowledge synthesis</b> Automatic generation of business reports and documents	<b>A. Sales proposal</b> generation <b>B. Report</b> preparation <b>C. ...</b>

# The scope of GAIK: knowledge processes

## Knowledge processes as the basis

<p><b>Knowledge capture</b></p>	<p><b>Extract needed information from</b> business documents, videos, voice recordings, emails, and meeting recordings</p>	
<p><b>Knowledge access</b></p>	<p><b>Intelligent access to organizational knowledge</b> (document repositories, databases, wikis, CRMs)</p>	
<p><b>Knowledge synthesis</b></p>	<p><b>Automatic generation of</b> business reports, sales proposals, marketing materials, project proposals</p>	

# The GAIK project value aimed for you

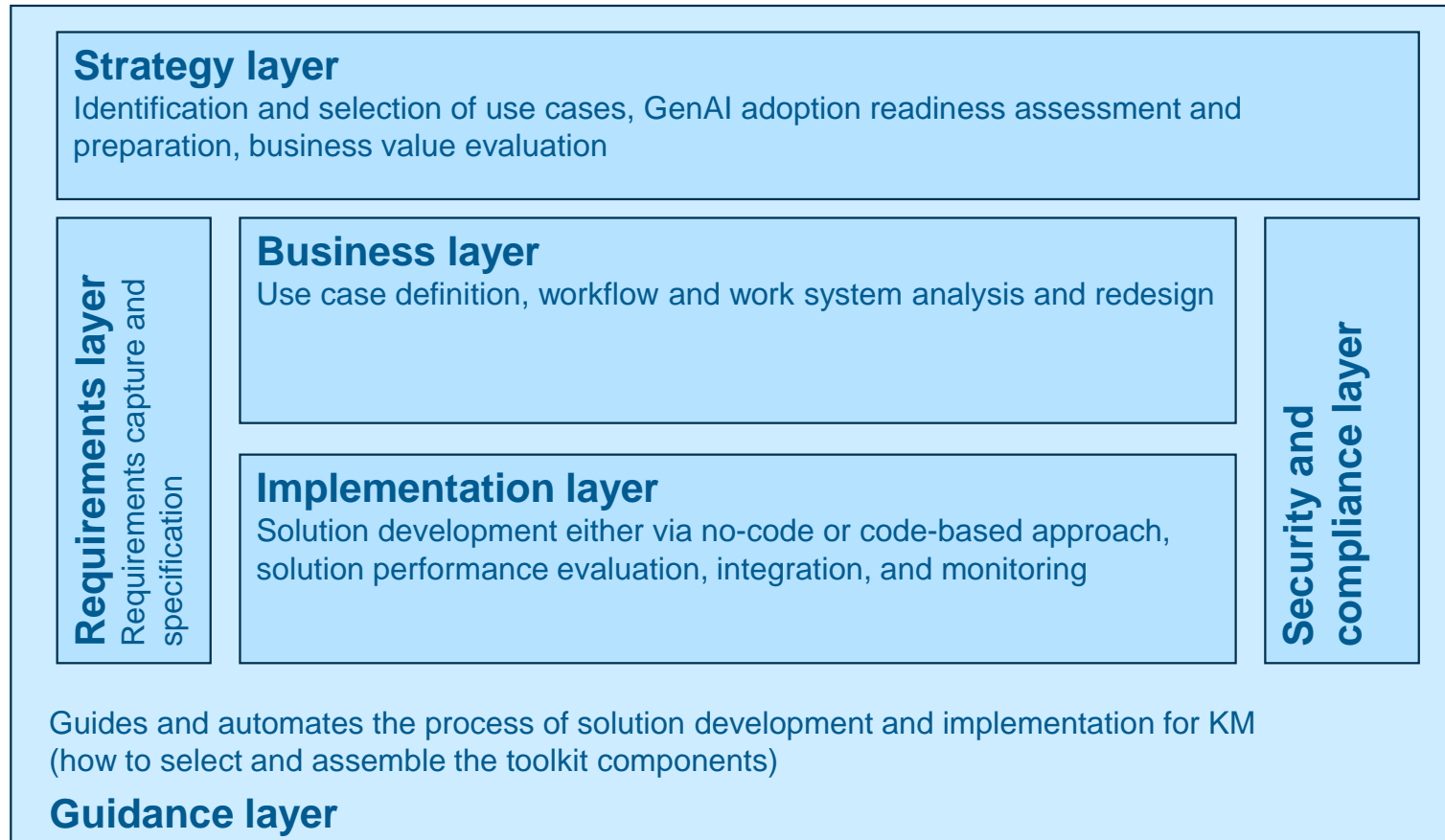
Similar AI adoption steps as the companies involved in our GAIK project

- Explore use of AI
- Add assistive & bisnes-integrated AI automation
- Get onto the road to wide-spread AI-adoption

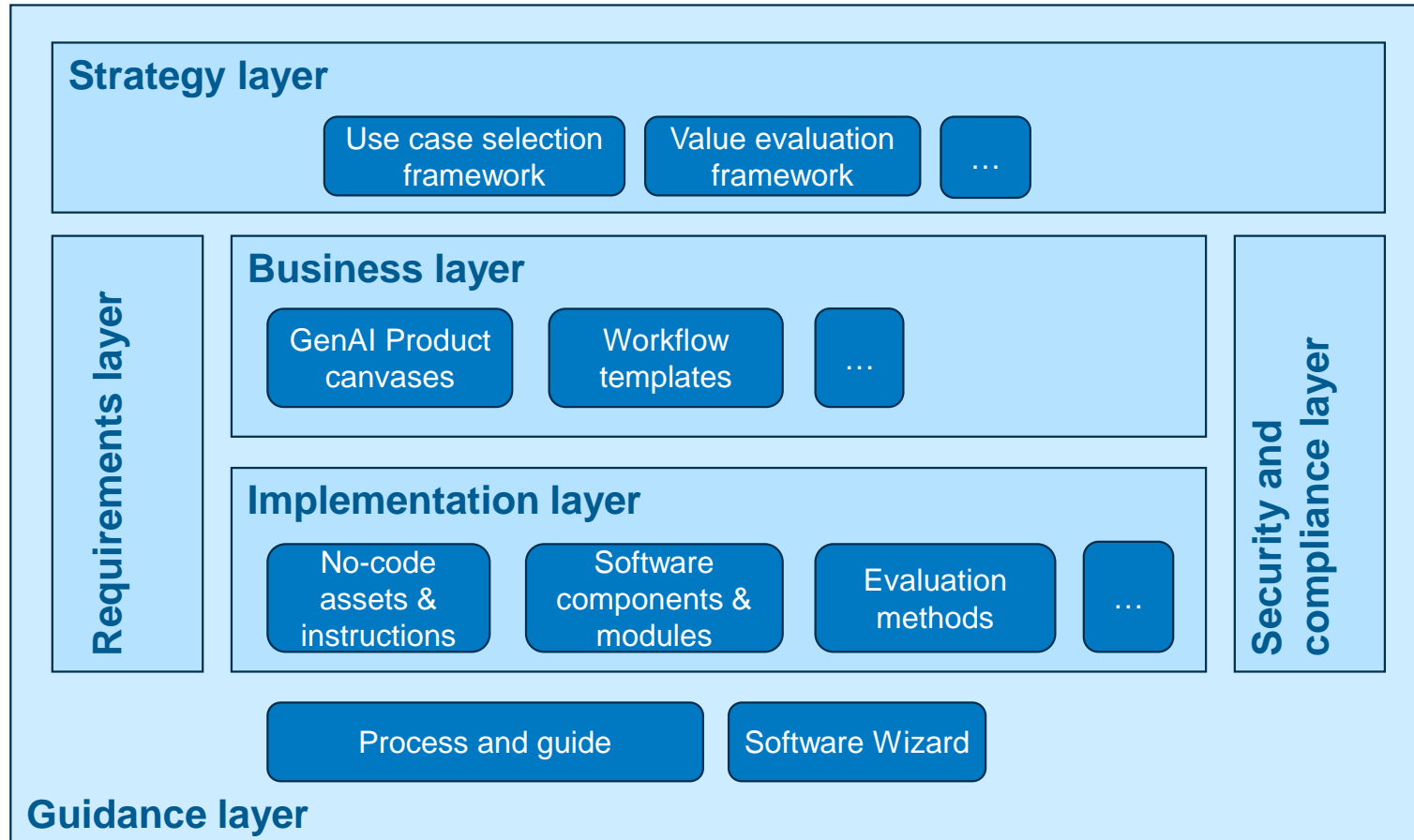
We are compiling GAIK research results and developed assets into GAIK Toolkit

- Free
- Open
- Helps you save time & money
- Support available
- Ecosystem being built

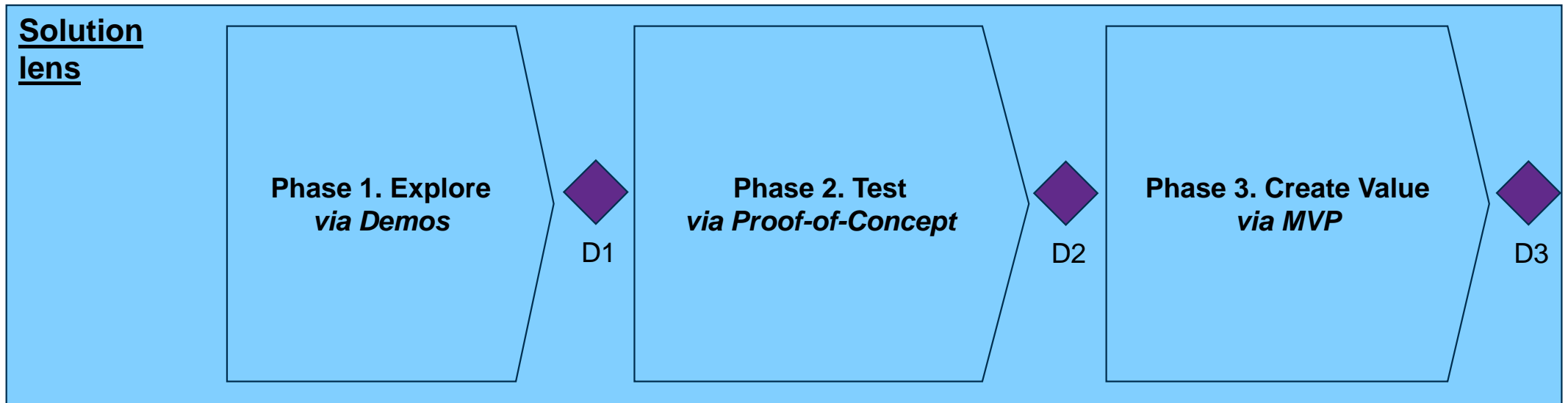
# Layers of the GAIK toolkit



# Components of the GAIK toolkit (subset)

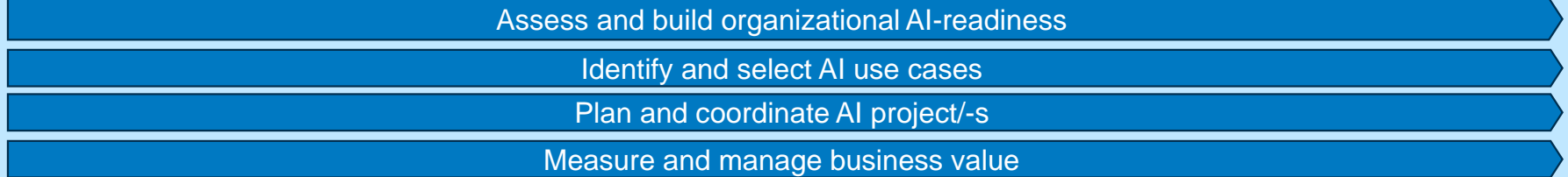


# GenAI implementation processes, Solution lens

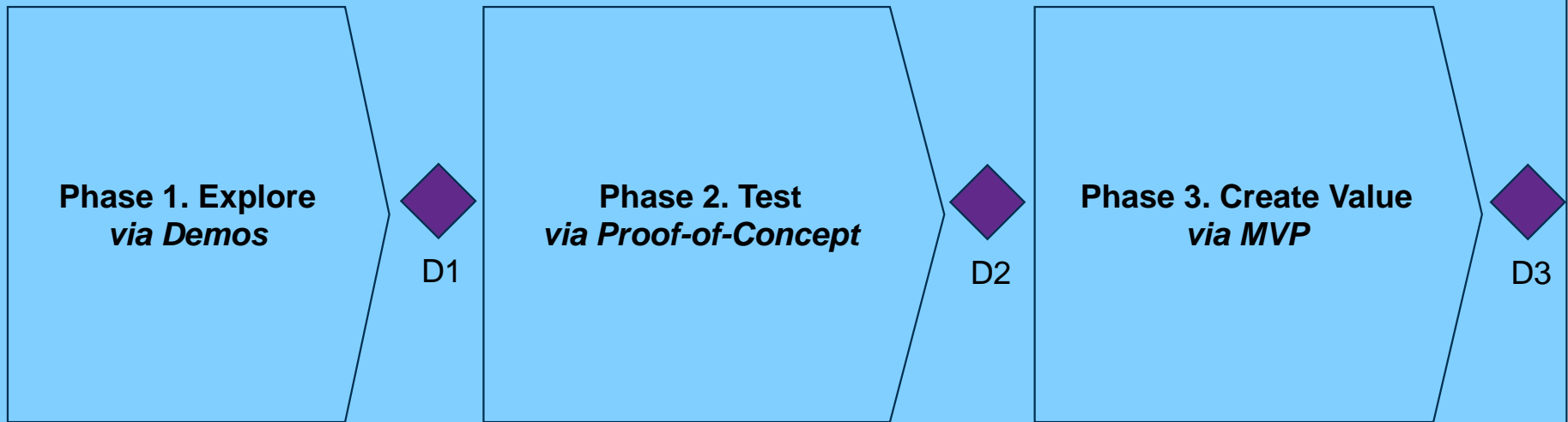


# GenAI implementation processes, Organization lens

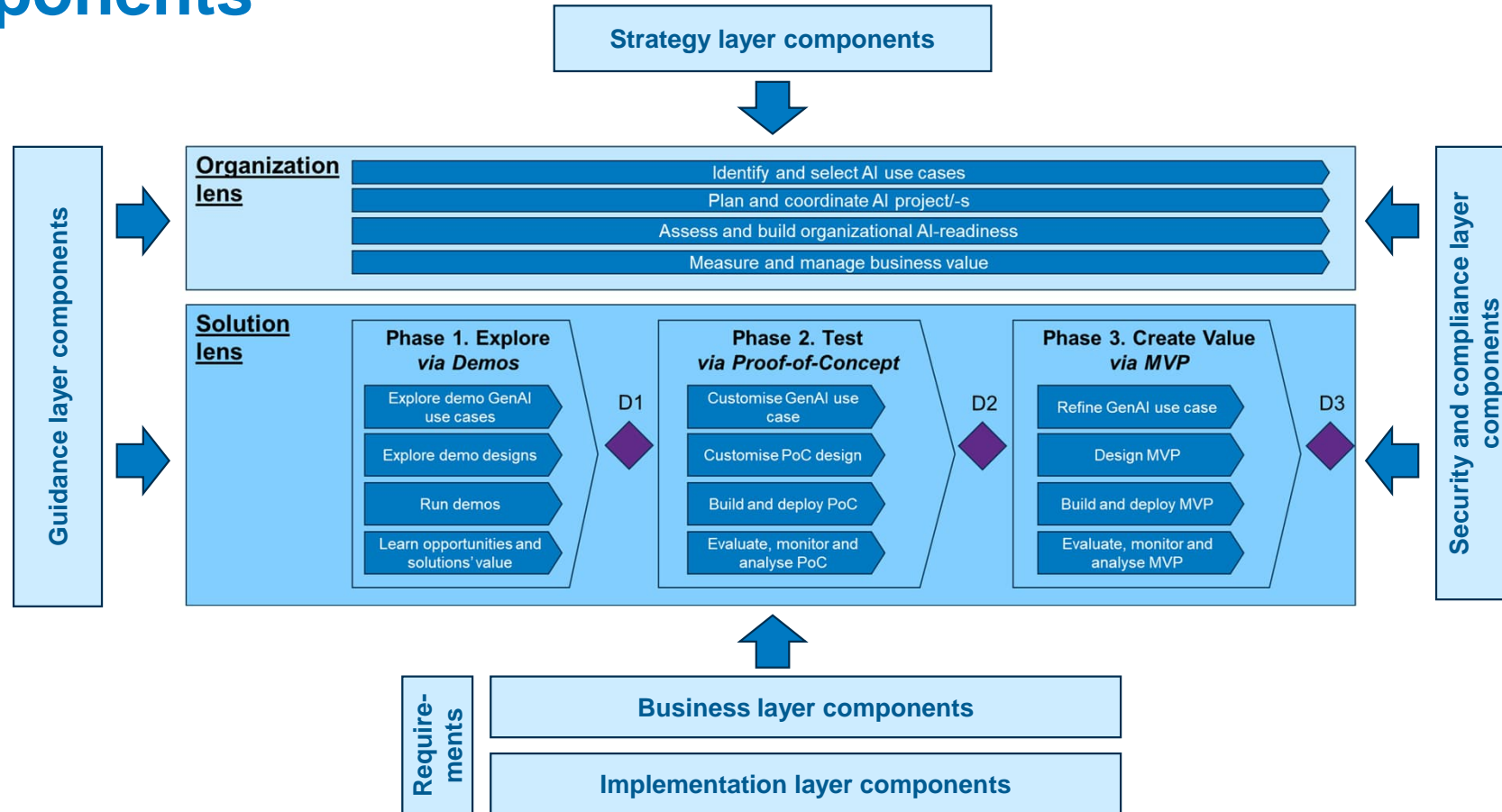
## Organization lens



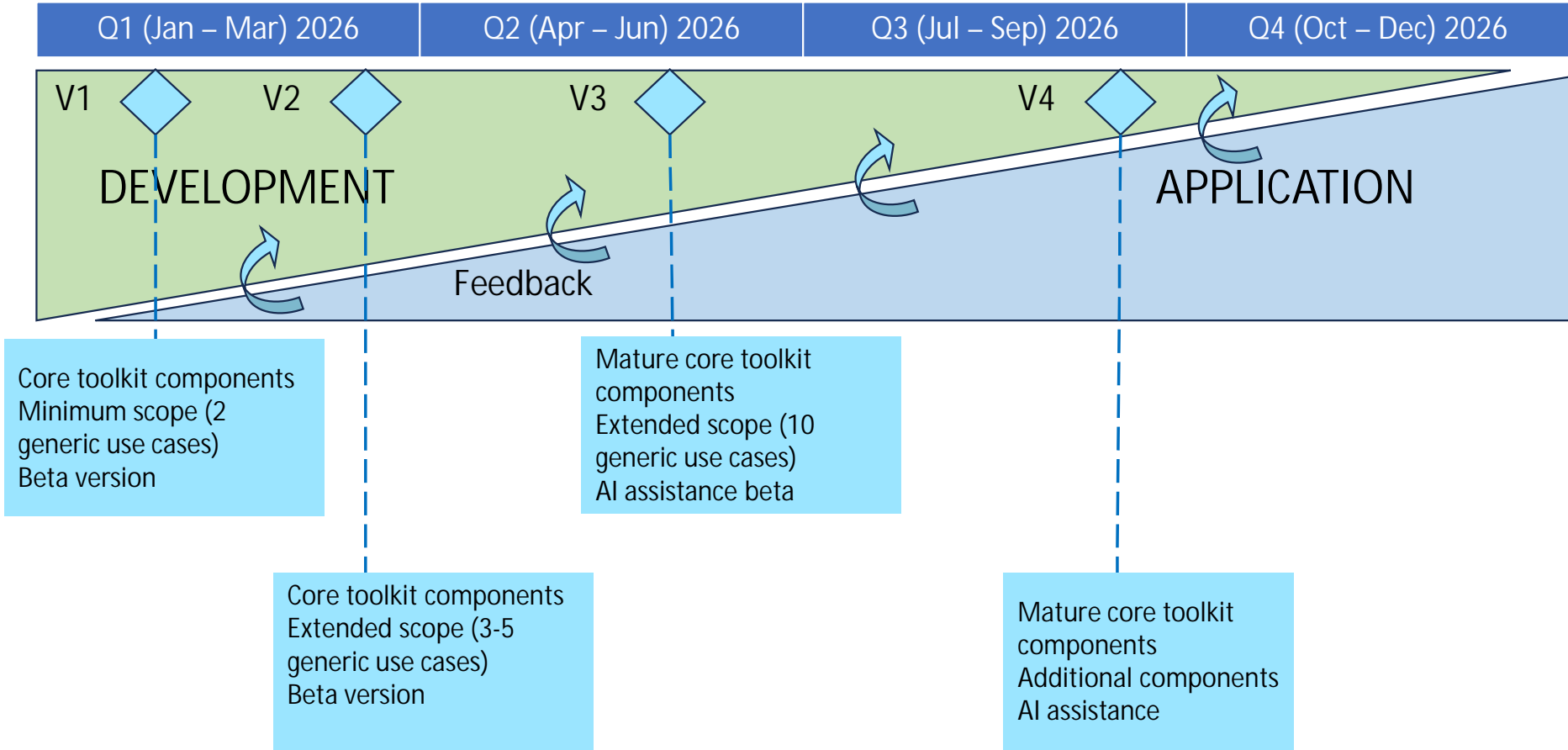
## Solution lens



# Linking GenAI implementation processes with the toolkit components



# Toolkit development and application roadmap



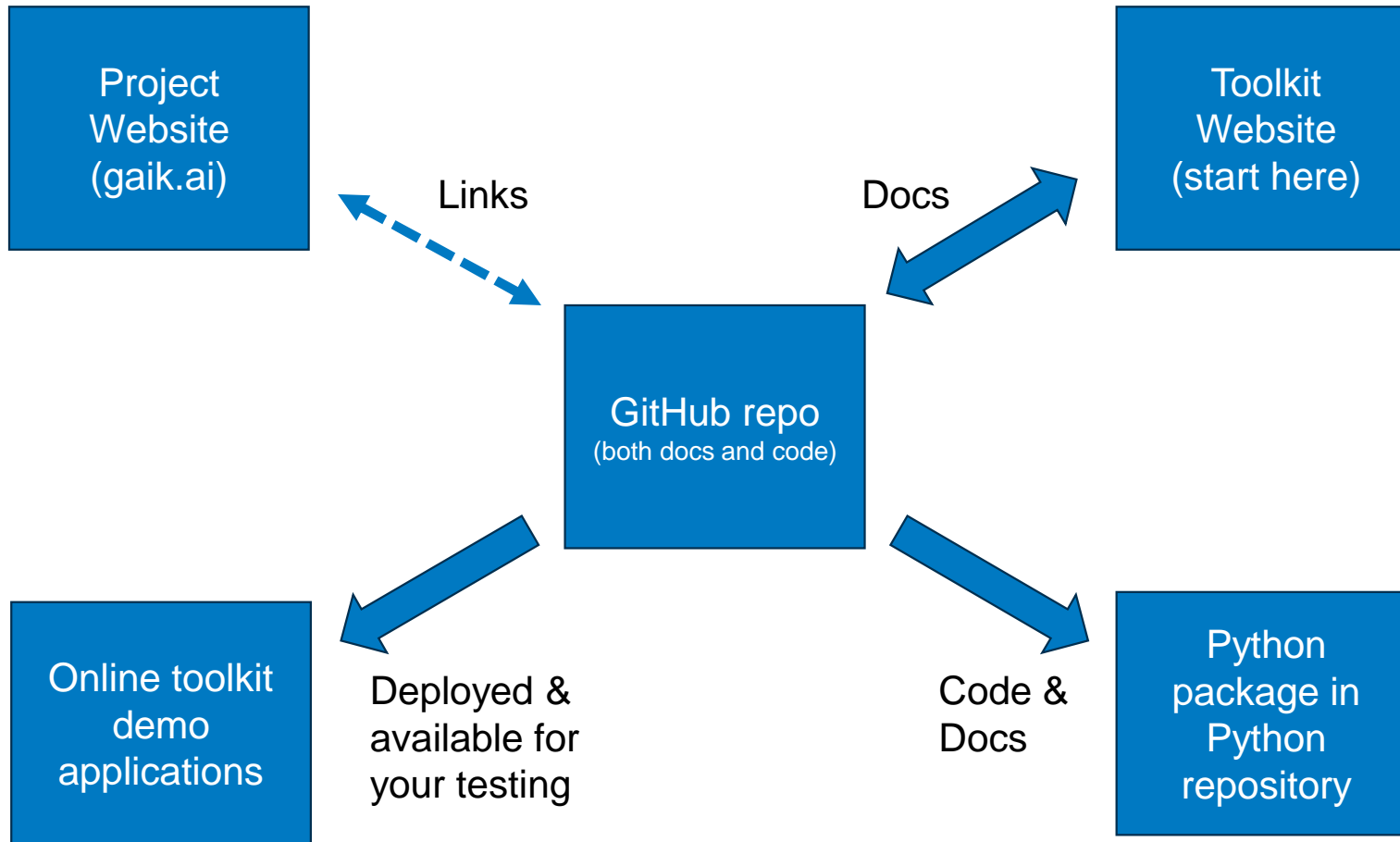
Co-funded by the European Union



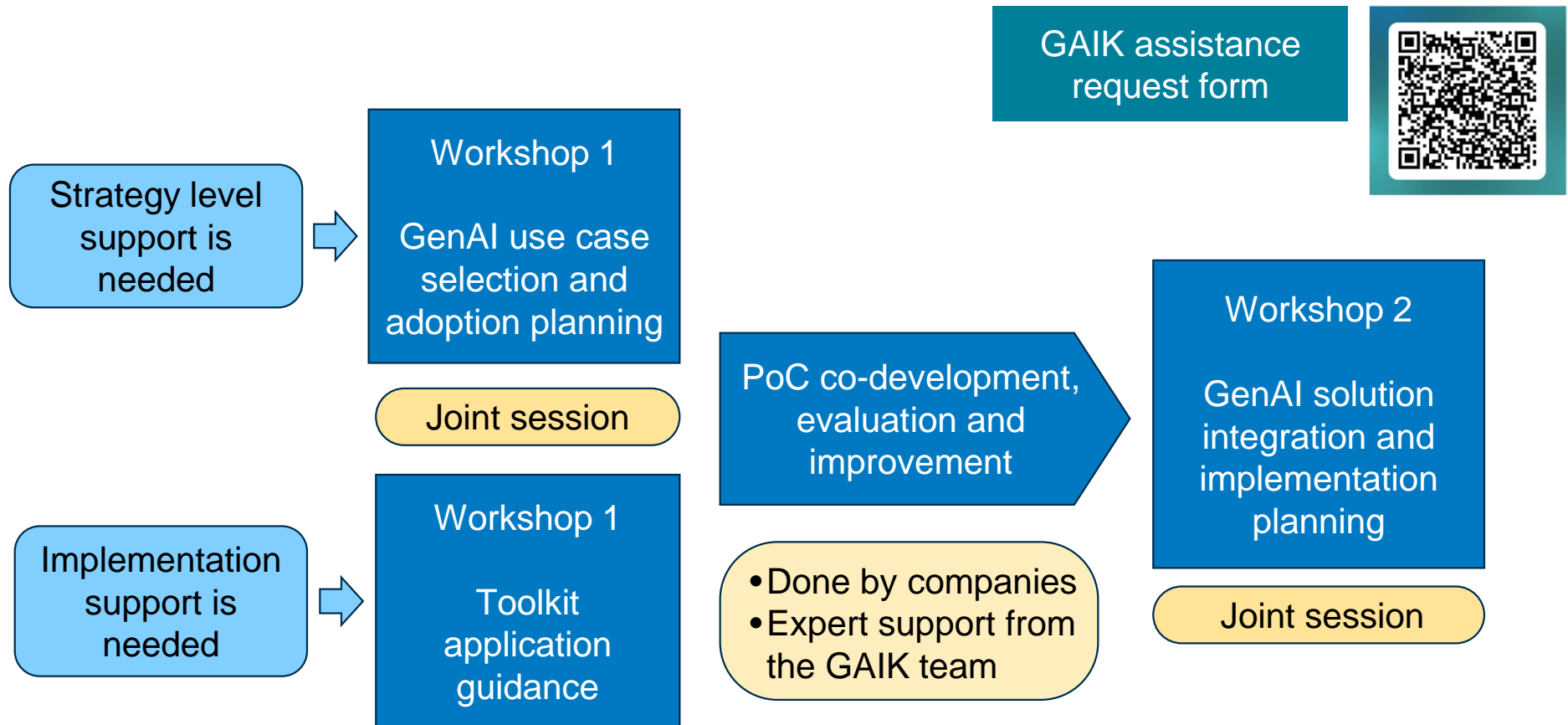
UNIVERSITY OF HELSINKI



# Access to the GAIK toolkit



# Offer for companies (free), GAIK toolkit piloting



Thank you!

Questions?

Contacts:

[Dmitry.Kudryavtsev@haaga-helia.fi](mailto:Dmitry.Kudryavtsev@haaga-helia.fi)

[Jukka.Remes@haaga-helia.fi](mailto:Jukka.Remes@haaga-helia.fi)



Co-funded by  
the European Union



Haaga-Helia



UNIVERSITY OF HELSINKI

 Tampere University



# Seuraavana GAIK-HANKKEEN TUTKIMUSTULOKSIA Veera Saastamoinen, Tampereen yliopisto



Co-funded by  
the European Union



Haaga-Helia



UNIVERSITY OF HELSINKI

Tampere University

In collaboration with

**FAIR**  
Finnish AI Region | EDIH

# Onnistunut GenAI:n käyttöönotto tiedolla johtamisen näkökulmasta

Veera Saastamoinen

Tutkimusapulainen, Tietojohdamisen yksikkö

Tampereen yliopisto

# Miksi tutkin?

- GenAI muuttaa tiedolla johtamista
- Yrityksiltä puuttuu selkeä strategia
- Käyttöönoton kokeilut jäävät irrallisiksi ja riskit huomioimatta
- Tutkimus tarjoaa työkalun hallittuun käyttöönottoon

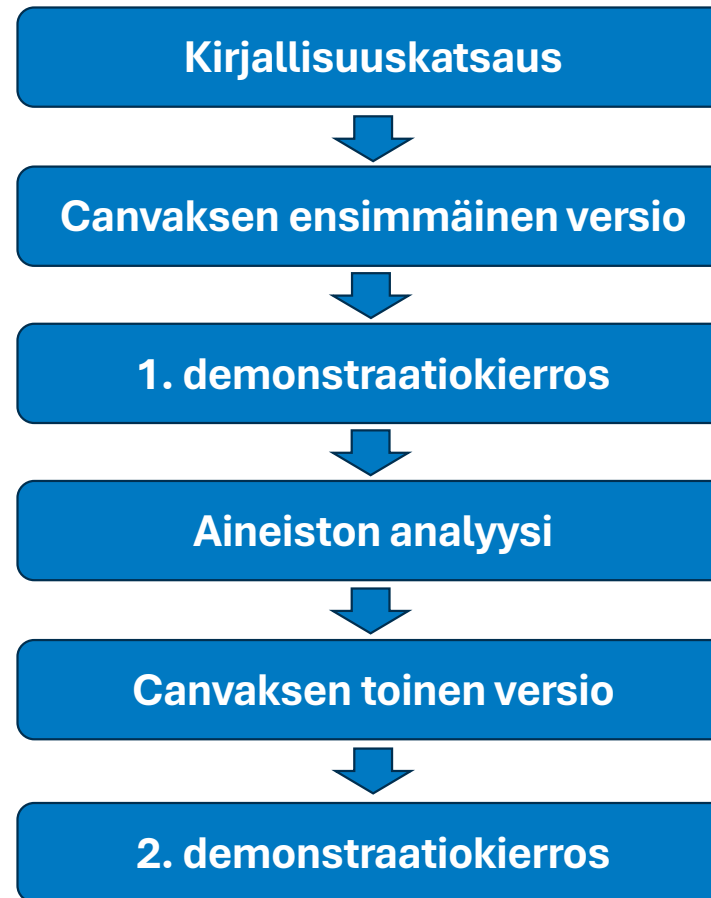
# Mitä tutkin?

- GenAI-käyttöönotto tiedolla johtamisen näkökulmasta
- Mitkä tekijät mahdollistavat käyttöönoton onnistumisen
- Canvas-työkalu yritysten avuksi

# Canvas käyttöönoton tukena

- Työkalu GenAI-käyttöönoton jäsentämiseen
- Suunniteltu pk-yrityksille
- Jäsentää käyttöönoton vaiheet ja valmistelut
- Varmistaa, että GenAI kytkeytyy osaksi toimintaa ja tavoitteita

# Tutkimus



<b>Canvas: GenAI Adoption in Knowledge Management</b>		
<b>What are the organization's goals for GenAI?</b>		
<b>Pre-implementation</b>	<b>Implementation</b>	<b>Post-implementation</b>
<b>Technology</b>	<b>Technology</b>	<b>Technology</b>
<ul style="list-style-type: none"> <li>• Data quality and quantity</li> <li>• Information/data security</li> </ul>		
<ul style="list-style-type: none"> <li>• Need to understand AI and characteristics of AI</li> <li>• Management of data</li> <li>• Suitability of technology</li> </ul>	<ul style="list-style-type: none"> <li>• IT infrastructure</li> <li>• Data to be used</li> <li>• Need for dedicated software and hardware</li> </ul>	<ul style="list-style-type: none"> <li>• Metrics</li> </ul>
<b>People</b>	<b>People</b>	<b>People</b>
<ul style="list-style-type: none"> <li>• Ensuring the creation and transfer of knowledge between people</li> <li>• Ensuring employee learning</li> </ul>		<ul style="list-style-type: none"> <li>• Training needs to address real life challenges</li> </ul>
<ul style="list-style-type: none"> <li>• Change management <ul style="list-style-type: none"> <li>• Training</li> <li>• Success story</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Number of trained employees</li> <li>• Top management support</li> <li>• Competence level of managers</li> </ul>	
<b>Organizational</b>	<b>Organizational</b>	<b>Organizational</b>
<ul style="list-style-type: none"> <li>• Financial resources</li> </ul>		
<ul style="list-style-type: none"> <li>• Resources</li> <li>• Maturity</li> <li>• Risk and challenge assessment</li> <li>• AI-strategy</li> <li>• Plan and metrics for monitoring succes</li> </ul>	<ul style="list-style-type: none"> <li>• Ethics issues</li> <li>• Metrics</li> </ul>	<ul style="list-style-type: none"> <li>• AI evolution/lifecycle of AI</li> <li>• Metrics</li> </ul>
<b>Organizational acceptance</b>	<b>Organizational acceptance</b>	<b>Organizational acceptance</b>
<ul style="list-style-type: none"> <li>• Continuous evaluation of business performance</li> </ul>		
<ul style="list-style-type: none"> <li>• Minimum viable product or pilot project</li> <li>• AI-teams</li> </ul>	<ul style="list-style-type: none"> <li>• AI training and cooperation with stakeholders</li> </ul>	<ul style="list-style-type: none"> <li>• Gathering feedback with feedback loops</li> </ul>



## Canvas: GenAI Adoption in Knowledge Management

What are the organization's goals for GenAI?

Pre-implementation	Implementation	Post-implementation
<b>Technology</b>	<b>Technology</b>	<b>Technology</b>
	<ul style="list-style-type: none"> <li>Data quality and quantity</li> <li>Information/data security</li> </ul>	
<ul style="list-style-type: none"> <li>Need to understand AI and characteristics of AI</li> <li>Management of data</li> <li>Suitability of technology</li> </ul>	<ul style="list-style-type: none"> <li>IT infrastructure</li> <li>Data to be used</li> <li>Need for dedicated software and hardware</li> </ul>	<ul style="list-style-type: none"> <li>Metrics</li> </ul>
<b>People</b>	<b>People</b>	<b>People</b>
	<ul style="list-style-type: none"> <li>Ensuring the creation and transfer of knowledge between people</li> <li>Ensuring employee learning</li> </ul>	<ul style="list-style-type: none"> <li>Training needs to address real life challenges</li> </ul>
<ul style="list-style-type: none"> <li>Change management                             <ul style="list-style-type: none"> <li>Training</li> <li>Success story</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Number of trained employees</li> <li>Top management support</li> <li>Competence level of managers</li> </ul>	
<b>Organizational</b>	<b>Organizational</b>	<b>Organizational</b>
	<ul style="list-style-type: none"> <li>Financial resources</li> </ul>	
<ul style="list-style-type: none"> <li>Resources</li> <li>Maturity</li> <li>Risk and challenge assessment</li> <li>AI-strategy</li> <li>Plan and metrics for monitoring succes</li> </ul>	<ul style="list-style-type: none"> <li>Ethics issues</li> <li>Metrics</li> </ul>	<ul style="list-style-type: none"> <li>AI evolution/lifecycle of AI</li> <li>Metrics</li> </ul>
<b>Organizational acceptance</b>	<b>Organizational acceptance</b>	<b>Organizational acceptance</b>
	<ul style="list-style-type: none"> <li>Continuous evaluation of business performance</li> </ul>	
<ul style="list-style-type: none"> <li>Minimum viable product or pilot project</li> <li>AI-teams</li> </ul>	<ul style="list-style-type: none"> <li>AI training and cooperation with stakeholders</li> </ul>	<ul style="list-style-type: none"> <li>Gathering feedback with feedback loops</li> </ul>

<b>Canvas: GenAI Adoption in Knowledge Management</b>		
<b>What are the organization's goals for GenAI?</b>		
<b>Pre-implementation</b>	<b>Implementation</b>	<b>Post-implementation</b>
<b>Technology</b>	<b>Technology</b>	<b>Technology</b>
	<ul style="list-style-type: none"> <li>• Data quality and quantity</li> <li>• Information/data security</li> </ul>	
<ul style="list-style-type: none"> <li>• Need to understand AI and characteristics of AI</li> <li>• Management of data</li> <li>• Suitability of technology</li> </ul>	<ul style="list-style-type: none"> <li>• IT infrastructure</li> <li>• Data to be used</li> <li>• Need for dedicated software and hardware</li> </ul>	<ul style="list-style-type: none"> <li>• Metrics</li> </ul>
<b>People</b>	<b>People</b>	<b>People</b>
	<ul style="list-style-type: none"> <li>• Ensuring the creation and transfer of knowledge between people</li> <li>• Ensuring employee learning</li> </ul>	<ul style="list-style-type: none"> <li>• Training needs to address real life challenges</li> </ul>
<ul style="list-style-type: none"> <li>• Change management <ul style="list-style-type: none"> <li>• Training</li> <li>• Success story</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Number of trained employees</li> <li>• Top management support</li> <li>• Competence level of managers</li> </ul>	
<b>Organizational</b>	<b>Organizational</b>	<b>Organizational</b>
	<ul style="list-style-type: none"> <li>• Financial resources</li> </ul>	
<ul style="list-style-type: none"> <li>• Resources</li> <li>• Maturity</li> <li>• Risk and challenge assessment</li> <li>• AI-strategy</li> <li>• Plan and metrics for monitoring succes</li> </ul>	<ul style="list-style-type: none"> <li>• Ethics issues</li> <li>• Metrics</li> </ul>	<ul style="list-style-type: none"> <li>• AI evolution/lifecycle of AI</li> <li>• Metrics</li> </ul>
<b>Organizational acceptance</b>	<b>Organizational acceptance</b>	<b>Organizational acceptance</b>
	<ul style="list-style-type: none"> <li>• Continuous evaluation of business performance</li> </ul>	
<ul style="list-style-type: none"> <li>• Minimum viable product or pilot project</li> <li>• AI-teams</li> </ul>	<ul style="list-style-type: none"> <li>• AI training and cooperation with stakeholders</li> </ul>	<ul style="list-style-type: none"> <li>• Gathering feedback with feedback loops</li> </ul>



Canvas: GenAI Adoption in Knowledge Management		
What are the organization's goals for GenAI?		
Pre-implementation	Implementation	Post-implementation
<b>Technology</b>	<b>Technology</b>	<b>Technology</b>
	<ul style="list-style-type: none"> <li>Data quality and quantity</li> <li>Information/data security</li> </ul>	
<ul style="list-style-type: none"> <li>Need to understand AI and characteristics of AI</li> <li>Management of data</li> <li>Suitability of technology</li> </ul>	<ul style="list-style-type: none"> <li>IT infrastructure</li> <li>Data to be used</li> <li>Need for dedicated software and hardware</li> </ul>	<ul style="list-style-type: none"> <li>Metrics</li> </ul>
<b>People</b>	<b>People</b>	<b>People</b>
	<ul style="list-style-type: none"> <li>Ensuring the creation and transfer of knowledge between people</li> <li>Ensuring employee learning</li> </ul>	<ul style="list-style-type: none"> <li>Training needs to address real life challenges</li> </ul>
<ul style="list-style-type: none"> <li>Change management <ul style="list-style-type: none"> <li>Training</li> <li>Success story</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Number of trained employees</li> <li>Top management support</li> <li>Competence level of managers</li> </ul>	
<b>Organizational</b>	<b>Organizational</b>	<b>Organizational</b>
	<ul style="list-style-type: none"> <li>Financial resources</li> </ul>	
<ul style="list-style-type: none"> <li>Resources</li> <li>Maturity</li> <li>Risk and challenge assessment</li> <li>AI-strategy</li> <li>Plan and metrics for monitoring succes</li> </ul>	<ul style="list-style-type: none"> <li>Ethics issues</li> <li>Metrics</li> </ul>	<ul style="list-style-type: none"> <li>AI evolution/lifecycle of AI</li> <li>Metrics</li> </ul>
<b>Organizational acceptance</b>	<b>Organizational acceptance</b>	<b>Organizational acceptance</b>
	<ul style="list-style-type: none"> <li>Continuous evaluation of business performance</li> </ul>	
<ul style="list-style-type: none"> <li>Minimum viable product or pilot project</li> <li>AI-teams</li> </ul>	<ul style="list-style-type: none"> <li>AI training and cooperation with stakeholders</li> </ul>	<ul style="list-style-type: none"> <li>Gathering feedback with feedback loops</li> </ul>



<b>Canvas: GenAI Adoption in Knowledge Management</b>		
<b>What are the organization's goals for GenAI?</b>		
<b>Pre-implementation</b>	<b>Implementation</b>	<b>Post-implementation</b>
<b>Technology</b>	<b>Technology</b>	<b>Technology</b>
	<ul style="list-style-type: none"> <li>• Data quality and quantity</li> <li>• Information/data security</li> </ul>	
<ul style="list-style-type: none"> <li>• Need to understand AI and characteristics of AI</li> <li>• Management of data</li> <li>• Suitability of technology</li> </ul>	<ul style="list-style-type: none"> <li>• IT infrastructure</li> <li>• Data to be used</li> <li>• Need for dedicated software and hardware</li> </ul>	<ul style="list-style-type: none"> <li>• Metrics</li> </ul>
<b>People</b>	<b>People</b>	<b>People</b>
	<ul style="list-style-type: none"> <li>• Ensuring the creation and transfer of knowledge between people</li> <li>• Ensuring employee learning</li> </ul>	<ul style="list-style-type: none"> <li>• Training needs to address real life challenges</li> </ul>
<ul style="list-style-type: none"> <li>• Change management <ul style="list-style-type: none"> <li>• Training</li> <li>• Success story</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Number of trained employees</li> <li>• Top management support</li> <li>• Competence level of managers</li> </ul>	
<b>Organizational</b>	<b>Organizational</b>	<b>Organizational</b>
	<ul style="list-style-type: none"> <li>• Financial resources</li> </ul>	
<ul style="list-style-type: none"> <li>• Resources</li> <li>• Maturity</li> <li>• Risk and challenge assessment</li> <li>• AI-strategy</li> <li>• Plan and metrics for monitoring succes</li> </ul>	<ul style="list-style-type: none"> <li>• Ethics issues</li> <li>• Metrics</li> </ul>	<ul style="list-style-type: none"> <li>• AI evolution/lifecycle of AI</li> <li>• Metrics</li> </ul>
<b>Organizational acceptance</b>	<b>Organizational acceptance</b>	<b>Organizational acceptance</b>
	<ul style="list-style-type: none"> <li>• Continuous evaluation of business performance</li> </ul>	
<ul style="list-style-type: none"> <li>• Minimum viable product or pilot project</li> <li>• AI-teams</li> </ul>	<ul style="list-style-type: none"> <li>• AI training and cooperation with stakeholders</li> </ul>	<ul style="list-style-type: none"> <li>• Gathering feedback with feedback loops</li> </ul>



<b>Canvas: GenAI Adoption in Knowledge Management</b>		
<b>What are the organization's goals for GenAI?</b>		
<b>Pre-implementation</b>	<b>Implementation</b>	<b>Post-implementation</b>
<b>Technology</b>	<b>Technology</b>	<b>Technology</b>
	<ul style="list-style-type: none"> <li>Data quality and quantity</li> <li>Information/data security</li> </ul>	
<ul style="list-style-type: none"> <li>Need to understand AI and characteristics of AI</li> <li>Management of data</li> <li>Suitability of technology</li> </ul>	<ul style="list-style-type: none"> <li>IT infrastructure</li> <li>Data to be used</li> <li>Need for dedicated software and hardware</li> </ul>	<ul style="list-style-type: none"> <li>Metrics</li> </ul>
<b>People</b>	<b>People</b>	<b>People</b>
	<ul style="list-style-type: none"> <li>Ensuring the creation and transfer of knowledge between people</li> <li>Ensuring employee learning</li> </ul>	<ul style="list-style-type: none"> <li>Training needs to address real life challenges</li> </ul>
<ul style="list-style-type: none"> <li>Change management <ul style="list-style-type: none"> <li>Training</li> <li>Success story</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Number of trained employees</li> <li>Top management support</li> <li>Competence level of managers</li> </ul>	
<b>Organizational</b>	<b>Organizational</b>	<b>Organizational</b>
	<ul style="list-style-type: none"> <li>Financial resources</li> </ul>	
<ul style="list-style-type: none"> <li>Resources</li> <li>Maturity</li> <li>Risk and challenge assessment</li> <li>AI-strategy</li> <li>Plan and metrics for monitoring succes</li> </ul>	<ul style="list-style-type: none"> <li>Ethics issues</li> <li>Metrics</li> </ul>	<ul style="list-style-type: none"> <li>AI evolution/lifecycle of AI</li> <li>Metrics</li> </ul>
<b>Organizational acceptance</b>	<b>Organizational acceptance</b>	<b>Organizational acceptance</b>
	<ul style="list-style-type: none"> <li>Continuous evaluation of business performance</li> </ul>	
<ul style="list-style-type: none"> <li>Minimum viable product or pilot project</li> <li>AI-teams</li> </ul>	<ul style="list-style-type: none"> <li>AI training and cooperation with stakeholders</li> </ul>	<ul style="list-style-type: none"> <li>Gathering feedback with feedback loops</li> </ul>



<b>Canvas: GenAI Adoption in Knowledge Management</b>		
<b>What are the organization's goals for GenAI?</b>		
<b>Pre-implementation</b>	<b>Implementation</b>	<b>Post-implementation</b>
<b>Technology</b>	<b>Technology</b>	<b>Technology</b>
	<ul style="list-style-type: none"> <li>Data quality and quantity</li> <li>Information/data security</li> </ul>	
<ul style="list-style-type: none"> <li>Need to understand AI and characteristics of AI</li> <li>Management of data</li> <li>Suitability of technology</li> </ul>	<ul style="list-style-type: none"> <li>IT infrastructure</li> <li>Data to be used</li> <li>Need for dedicated software and hardware</li> </ul>	<ul style="list-style-type: none"> <li>Metrics</li> </ul>
<b>People</b>	<b>People</b>	<b>People</b>
	<ul style="list-style-type: none"> <li>Ensuring the creation and transfer of knowledge between people</li> <li>Ensuring employee learning</li> </ul>	<ul style="list-style-type: none"> <li>Training needs to address real life challenges</li> </ul>
<ul style="list-style-type: none"> <li>Change management <ul style="list-style-type: none"> <li>Training</li> <li>Success story</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Number of trained employees</li> <li>Top management support</li> <li>Competence level of managers</li> </ul>	
<b>Organizational</b>	<b>Organizational</b>	<b>Organizational</b>
	<ul style="list-style-type: none"> <li>Financial resources</li> </ul>	
<ul style="list-style-type: none"> <li>Resources</li> <li>Maturity</li> <li>Risk and challenge assessment</li> <li>AI-strategy</li> <li>Plan and metrics for monitoring succes</li> </ul>	<ul style="list-style-type: none"> <li>Ethics issues</li> <li>Metrics</li> </ul>	<ul style="list-style-type: none"> <li>AI evolution/lifecycle of AI</li> <li>Metrics</li> </ul>
<b>Organizational acceptance</b>	<b>Organizational acceptance</b>	<b>Organizational acceptance</b>
	<ul style="list-style-type: none"> <li>Continuous evaluation of business performance</li> </ul>	
<ul style="list-style-type: none"> <li>Minimum viable product or pilot project</li> <li>AI-teams</li> </ul>	<ul style="list-style-type: none"> <li>AI training and cooperation with stakeholders</li> </ul>	<ul style="list-style-type: none"> <li>Gathering feedback with feedback loops</li> </ul>



<b>Canvas: GenAI Adoption in Knowledge Management</b>		
<b>What are the organization's goals for GenAI?</b>		
<b>Pre-implementation</b>	<b>Implementation</b>	<b>Post-implementation</b>
<b>Technology</b>	<b>Technology</b>	<b>Technology</b>
<ul style="list-style-type: none"> <li>Data quality and quantity</li> <li>Information/data security</li> </ul>		
<ul style="list-style-type: none"> <li>Need to understand AI and characteristics of AI</li> <li>Management of data</li> <li>Suitability of technology</li> </ul>	<ul style="list-style-type: none"> <li>IT infrastructure</li> <li>Data to be used</li> <li>Need for dedicated software and hardware</li> </ul>	<ul style="list-style-type: none"> <li>Metrics</li> </ul>
<b>People</b>	<b>People</b>	<b>People</b>
<ul style="list-style-type: none"> <li>Ensuring the creation and transfer of knowledge between people</li> <li>Ensuring employee learning</li> </ul>		<ul style="list-style-type: none"> <li>Training needs to address real life challenges</li> </ul>
<ul style="list-style-type: none"> <li>Change management <ul style="list-style-type: none"> <li>Training</li> <li>Success story</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Number of trained employees</li> <li>Top management support</li> <li>Competence level of managers</li> </ul>	
<b>Organizational</b>	<b>Organizational</b>	<b>Organizational</b>
<ul style="list-style-type: none"> <li>Financial resources</li> </ul>		
<ul style="list-style-type: none"> <li>Resources</li> <li>Maturity</li> <li>Risk and challenge assessment</li> <li>AI-strategy</li> <li>Plan and metrics for monitoring succes</li> </ul>	<ul style="list-style-type: none"> <li>Ethics issues</li> <li>Metrics</li> </ul>	<ul style="list-style-type: none"> <li>AI evolution/lifecycle of AI</li> <li>Metrics</li> </ul>
<b>Organizational acceptance</b>	<b>Organizational acceptance</b>	<b>Organizational acceptance</b>
<ul style="list-style-type: none"> <li>Continuous evaluation of business performance</li> </ul>		
<ul style="list-style-type: none"> <li>Minimum viable product or pilot project</li> <li>AI-teams</li> </ul>	<ul style="list-style-type: none"> <li>AI training and cooperation with stakeholders</li> </ul>	<ul style="list-style-type: none"> <li>Gathering feedback with feedback loops</li> </ul>



Canvas: GenAI Adoption in Knowledge Management		
<div style="border: 2px solid blue; border-radius: 10px; padding: 5px; display: inline-block;"> <b>What are the organization's goals for GenAI?</b> </div>		
Pre-implementation	Implementation	Post-implementation
<b>Technology</b>	<b>Technology</b>	<b>Technology</b>
<ul style="list-style-type: none"> <li>• Data quality and quantity</li> <li>• Information/data security</li> </ul>		
<ul style="list-style-type: none"> <li>• Need to understand AI and characteristics of AI</li> <li>• Management of data</li> <li>• Suitability of technology</li> </ul>	<ul style="list-style-type: none"> <li>• IT infrastructure</li> <li>• Data to be used</li> <li>• Need for dedicated software and hardware</li> </ul>	<ul style="list-style-type: none"> <li>• Metrics</li> </ul>
<b>People</b>	<b>People</b>	<b>People</b>
<ul style="list-style-type: none"> <li>• Ensuring the creation and transfer of knowledge between people</li> <li>• Ensuring employee learning</li> </ul>		<ul style="list-style-type: none"> <li>• Training needs to address real life challenges</li> </ul>
<ul style="list-style-type: none"> <li>• Change management               <ul style="list-style-type: none"> <li>• Training</li> <li>• Success story</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Number of trained employees</li> <li>• Top management support</li> <li>• Competence level of managers</li> </ul>	
<b>Organizational</b>	<b>Organizational</b>	<b>Organizational</b>
<ul style="list-style-type: none"> <li>• Financial resources</li> </ul>		
<ul style="list-style-type: none"> <li>• Resources</li> <li>• Maturity</li> <li>• Risk and challenge assessment</li> <li>• AI-strategy</li> <li>• Plan and metrics for monitoring succes</li> </ul>	<ul style="list-style-type: none"> <li>• Ethics issues</li> <li>• Metrics</li> </ul>	<ul style="list-style-type: none"> <li>• AI evolution/lifecycle of AI</li> <li>• Metrics</li> </ul>
<b>Organizational acceptance</b>	<b>Organizational acceptance</b>	<b>Organizational acceptance</b>
<ul style="list-style-type: none"> <li>• Continuous evaluation of business performance</li> </ul>		
<ul style="list-style-type: none"> <li>• Minimum viable product or pilot project</li> <li>• AI-teams</li> </ul>	<ul style="list-style-type: none"> <li>• AI training and cooperation with stakeholders</li> </ul>	<ul style="list-style-type: none"> <li>• Gathering feedback with feedback loops</li> </ul>

<b>Canvas: GenAI Adoption in Knowledge Management</b>		
<b>What are the organization's goals for GenAI?</b>		
<b>Pre-implementation</b>	<b>Implementation</b>	<b>Post-implementation</b>
<b>Technology</b>	<b>Technology</b>	<b>Technology</b>
<ul style="list-style-type: none"> <li>• Data quality and quantity</li> <li>• Information/data security</li> </ul>		
<ul style="list-style-type: none"> <li>• Need to understand AI and characteristics of AI</li> <li>• Management of data</li> <li>• Suitability of technology</li> </ul>	<ul style="list-style-type: none"> <li>• IT infrastructure</li> <li>• Data to be used</li> <li>• Need for dedicated software and hardware</li> </ul>	<ul style="list-style-type: none"> <li>• Metrics</li> </ul>
<b>People</b>	<b>People</b>	<b>People</b>
<ul style="list-style-type: none"> <li>• Ensuring the creation and transfer of knowledge between people</li> <li>• Ensuring employee learning</li> </ul>		<ul style="list-style-type: none"> <li>• Training needs to address real life challenges</li> </ul>
<ul style="list-style-type: none"> <li>• Change management</li> <li>• Training</li> <li>• Success story</li> </ul>	<ul style="list-style-type: none"> <li>• Number of trained employees</li> <li>• Top management support</li> <li>• Competence level of managers</li> </ul>	
<b>Organizational</b>	<b>Organizational</b>	<b>Organizational</b>
<ul style="list-style-type: none"> <li>• Financial resources</li> </ul>		
<ul style="list-style-type: none"> <li>• Resources</li> <li>• Maturity</li> <li>• Risk and challenge assessment</li> <li>• AI-strategy</li> <li>• Plan and metrics for monitoring succes</li> </ul>	<ul style="list-style-type: none"> <li>• Ethics issues</li> <li>• Metrics</li> </ul>	<ul style="list-style-type: none"> <li>• AI evolution/lifecycle of AI</li> <li>• Metrics</li> </ul>
<b>Organizational acceptance</b>	<b>Organizational acceptance</b>	<b>Organizational acceptance</b>
<ul style="list-style-type: none"> <li>• Continuous evaluation of business performance</li> </ul>		
<ul style="list-style-type: none"> <li>• Minimum viable product or pilot project</li> <li>• AI-teams</li> </ul>	<ul style="list-style-type: none"> <li>• AI training and cooperation with stakeholders</li> </ul>	<ul style="list-style-type: none"> <li>• Gathering feedback with feedback loops</li> </ul>



<b>Canvas: GenAI Adoption in Knowledge Management</b>		
<b>What are the organization's goals for GenAI?</b>		
<b>Pre-implementation</b>	<b>Implementation</b>	<b>Post-implementation</b>
<b>Technology</b>	<b>Technology</b>	<b>Technology</b>
	<ul style="list-style-type: none"> <li>• Data quality and quantity</li> <li>• Information/data security</li> </ul>	
<ul style="list-style-type: none"> <li>• Need to understand AI and characteristics of AI</li> <li>• Management of data</li> <li>• Suitability of technology</li> </ul>	<ul style="list-style-type: none"> <li>• IT infrastructure</li> <li>• Data to be used</li> <li>• Need for dedicated software and hardware</li> </ul>	<ul style="list-style-type: none"> <li>• Metrics</li> </ul>
<b>People</b>	<b>People</b>	<b>People</b>
	<ul style="list-style-type: none"> <li>• Ensuring the creation and transfer of knowledge between people</li> <li>• Ensuring employee learning</li> </ul>	<ul style="list-style-type: none"> <li>• Training needs to address real life challenges</li> </ul>
<ul style="list-style-type: none"> <li>• Change management <ul style="list-style-type: none"> <li>• Training</li> <li>• Success story</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Number of trained employees</li> <li>• Top management support</li> <li>• Competence level of managers</li> </ul>	
<b>Organizational</b>	<b>Organizational</b>	<b>Organizational</b>
	<ul style="list-style-type: none"> <li>• Financial resources</li> </ul>	
<ul style="list-style-type: none"> <li>• Resources</li> <li>• Maturity</li> <li>• Risk and challenge assessment</li> <li>• AI-strategy</li> <li>• Plan and metrics for monitoring succes</li> </ul>	<ul style="list-style-type: none"> <li>• Ethics issues</li> <li>• Metrics</li> </ul>	<ul style="list-style-type: none"> <li>• AI evolution/lifecycle of AI</li> <li>• Metrics</li> </ul>
<b>Organizational acceptance</b>	<b>Organizational acceptance</b>	<b>Organizational acceptance</b>
	<ul style="list-style-type: none"> <li>• Continuous evaluation of business performance</li> </ul>	
<ul style="list-style-type: none"> <li>• Minimum viable product or pilot project</li> <li>• AI-teams</li> </ul>	<ul style="list-style-type: none"> <li>• AI training and cooperation with stakeholders</li> </ul>	<ul style="list-style-type: none"> <li>• Gathering feedback with feedback loops</li> </ul>

<b>Canvas: GenAI Adoption in Knowledge Management</b>		
<b>What are the organization's goals for GenAI?</b>		
<b>Pre-implementation</b>	<b>Implementation</b>	<b>Post-implementation</b>
<b>Technology</b>	<b>Technology</b>	<b>Technology</b>
<ul style="list-style-type: none"> <li>Data quality and quantity</li> <li>Information/data security</li> </ul>		
<ul style="list-style-type: none"> <li>Need to understand AI and characteristics of AI</li> <li>Management of data</li> <li>Suitability of technology</li> </ul>	<ul style="list-style-type: none"> <li>IT infrastructure</li> <li>Data to be used</li> <li>Need for dedicated software and hardware</li> </ul>	<ul style="list-style-type: none"> <li>Metrics</li> </ul>
<b>People</b>	<b>People</b>	<b>People</b>
<ul style="list-style-type: none"> <li>Ensuring the creation and transfer of knowledge between people</li> <li>Ensuring employee learning</li> </ul>		<ul style="list-style-type: none"> <li>Training needs to address real life challenges</li> </ul>
<ul style="list-style-type: none"> <li>Change management <ul style="list-style-type: none"> <li>Training</li> <li>Success story</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Number of trained employees</li> <li>Top management support</li> <li>Competence level of managers</li> </ul>	
<b>Organizational</b>	<b>Organizational</b>	<b>Organizational</b>
<ul style="list-style-type: none"> <li>Financial resources</li> </ul>		
<ul style="list-style-type: none"> <li>Resources</li> <li>Maturity</li> <li>Risk and challenge assessment</li> <li>AI-strategy</li> <li>Plan and metrics for monitoring succes</li> </ul>	<ul style="list-style-type: none"> <li>Ethics issues</li> <li>Metrics</li> </ul>	<ul style="list-style-type: none"> <li>AI evolution/lifecycle of AI</li> <li>Metrics</li> </ul>
<b>Organizational acceptance</b>	<b>Organizational acceptance</b>	<b>Organizational acceptance</b>
<ul style="list-style-type: none"> <li>Continuous evaluation of business performance</li> </ul>		
<ul style="list-style-type: none"> <li>Minimum viable product or pilot project</li> <li>AI-teams</li> </ul>	<ul style="list-style-type: none"> <li>AI training and cooperation with stakeholders</li> </ul>	<ul style="list-style-type: none"> <li>Gathering feedback with feedback loops</li> </ul>



Canvas: GenAI Adoption in Knowledge Management		
What are the organization's goals for GenAI?		
Pre-implementation	Implementation	Post-implementation
<b>Technology</b>	<b>Technology</b>	<b>Technology</b>
	<ul style="list-style-type: none"> <li>Data quality and quantity</li> <li>Information/data security</li> </ul>	
<ul style="list-style-type: none"> <li>Need to understand AI and characteristics of AI</li> <li>Management of data</li> <li>Suitability of technology</li> </ul>	<ul style="list-style-type: none"> <li>IT infrastructure</li> <li>Data to be used</li> <li>Need for dedicated software and hardware</li> </ul>	<ul style="list-style-type: none"> <li>Metrics</li> </ul>
<b>People</b>	<b>People</b>	<b>People</b>
	<ul style="list-style-type: none"> <li>Ensuring the creation and transfer of knowledge between people</li> <li>Ensuring employee learning</li> </ul>	<ul style="list-style-type: none"> <li>Training needs to address real life challenges</li> </ul>
<ul style="list-style-type: none"> <li>Change management <ul style="list-style-type: none"> <li>Training</li> <li>Success story</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Number of trained employees</li> <li>Top management support</li> <li>Competence level of managers</li> </ul>	
<b>Organizational</b>	<b>Organizational</b>	<b>Organizational</b>
	<ul style="list-style-type: none"> <li>Financial resources</li> </ul>	
<ul style="list-style-type: none"> <li>Resources</li> <li>Maturity</li> <li>Risk and challenge assessment</li> <li>AI-strategy</li> <li>Plan and metrics for monitoring succes</li> </ul>	<ul style="list-style-type: none"> <li>Ethics issues</li> <li>Metrics</li> </ul>	<ul style="list-style-type: none"> <li>AI evolution/lifecycle of AI</li> <li>Metrics</li> </ul>
<b>Organizational acceptance</b>	<b>Organizational acceptance</b>	<b>Organizational acceptance</b>
	<ul style="list-style-type: none"> <li>Continuous evaluation of business performance</li> </ul>	
<ul style="list-style-type: none"> <li>Minimum viable product or pilot project</li> <li>AI-teams</li> </ul>	<ul style="list-style-type: none"> <li>AI training and cooperation with stakeholders</li> </ul>	<ul style="list-style-type: none"> <li>Gathering feedback with feedback loops</li> </ul>



<b>Canvas: GenAI Adoption in Knowledge Management</b>		
<b>What are the organization's goals for GenAI?</b>		
<b>Pre-implementation</b>	<b>Implementation</b>	<b>Post-implementation</b>
<b>Technology</b>	<b>Technology</b>	<b>Technology</b>
	<ul style="list-style-type: none"> <li>• Data quality and quantity</li> <li>• Information/data security</li> </ul>	
<ul style="list-style-type: none"> <li>• Need to understand AI and characteristics of AI</li> <li>• Management of data</li> <li>• Suitability of technology</li> </ul>	<ul style="list-style-type: none"> <li>• IT infrastructure</li> <li>• Data to be used</li> <li>• Need for dedicated software and hardware</li> </ul>	<ul style="list-style-type: none"> <li>• Metrics</li> </ul>
<b>People</b>	<b>People</b>	<b>People</b>
	<ul style="list-style-type: none"> <li>• Ensuring the creation and transfer of knowledge between people</li> <li>• Ensuring employee learning</li> </ul>	<ul style="list-style-type: none"> <li>• Training needs to address real life challenges</li> </ul>
<ul style="list-style-type: none"> <li>• Change management <ul style="list-style-type: none"> <li>• Training</li> <li>• Success story</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Number of trained employees</li> <li>• Top management support</li> <li>• Competence level of managers</li> </ul>	
<b>Organizational</b>	<b>Organizational</b>	<b>Organizational</b>
	<ul style="list-style-type: none"> <li>• Financial resources</li> </ul>	
<ul style="list-style-type: none"> <li>• Resources</li> <li>• Maturity</li> <li>• Risk and challenge assessment</li> <li>• AI-strategy</li> <li>• Plan and metrics for monitoring succes</li> </ul>	<ul style="list-style-type: none"> <li>• Ethics issues</li> <li>• Metrics</li> </ul>	<ul style="list-style-type: none"> <li>• AI evolution/lifecycle of AI</li> <li>• Metrics</li> </ul>
<b>Organizational acceptance</b>	<b>Organizational acceptance</b>	<b>Organizational acceptance</b>
	<ul style="list-style-type: none"> <li>• Continuous evaluation of business performance</li> </ul>	
<ul style="list-style-type: none"> <li>• Minimum viable product or pilot project</li> <li>• AI-teams</li> </ul>	<ul style="list-style-type: none"> <li>• AI training and cooperation with stakeholders</li> </ul>	<ul style="list-style-type: none"> <li>• Gathering feedback with feedback loops</li> </ul>



Canvas: GenAI Adoption in Knowledge Management		
What are the organization's goals for GenAI?		
Pre-implementation	Implementation	Post-implementation
<b>Technology</b>	<b>Technology</b>	<b>Technology</b>
<ul style="list-style-type: none"> <li>Data quality and quantity</li> <li>Information/data security</li> </ul>		
<ul style="list-style-type: none"> <li>Need to understand AI and characteristics of AI</li> <li>Management of data</li> <li>Suitability of technology</li> </ul>	<ul style="list-style-type: none"> <li>IT infrastructure</li> <li>Data to be used</li> <li>Need for dedicated software and hardware</li> </ul>	<ul style="list-style-type: none"> <li>Metrics</li> </ul>
<b>People</b>	<b>People</b>	<b>People</b>
<ul style="list-style-type: none"> <li>Ensuring the creation and transfer of knowledge between people</li> <li>Ensuring employee learning</li> </ul>		<ul style="list-style-type: none"> <li>Training needs to address real life challenges</li> </ul>
<ul style="list-style-type: none"> <li>Change management</li> <li>Training</li> <li>Success story</li> </ul>	<ul style="list-style-type: none"> <li>Number of trained employees</li> <li>Top management support</li> <li>Competence level of managers</li> </ul>	
<b>Organizational</b>	<b>Organizational</b>	<b>Organizational</b>
<ul style="list-style-type: none"> <li>Financial resources</li> </ul>		
<ul style="list-style-type: none"> <li>Resources</li> <li>Maturity</li> <li>Risk and challenge assessment</li> <li>AI-strategy</li> <li>Plan and metrics for monitoring succes</li> </ul>	<ul style="list-style-type: none"> <li>Ethics issues</li> <li>Metrics</li> </ul>	<ul style="list-style-type: none"> <li>AI evolution/lifecycle of AI</li> <li>Metrics</li> </ul>
<b>Organizational acceptance</b>	<b>Organizational acceptance</b>	<b>Organizational acceptance</b>
<ul style="list-style-type: none"> <li>Continuous evaluation of business performance</li> </ul>		
<ul style="list-style-type: none"> <li>Minimum viable product or pilot project</li> <li>AI-teams</li> </ul>	<ul style="list-style-type: none"> <li>AI training and cooperation with stakeholders</li> </ul>	<ul style="list-style-type: none"> <li>Gathering feedback with feedback loops</li> </ul>



<b>Canvas: GenAI Adoption in Knowledge Management</b>		
<b>What are the organization's goals for GenAI?</b>		
<b>Pre-implementation</b>	<b>Implementation</b>	<b>Post-implementation</b>
<b>Technology</b>	<b>Technology</b>	<b>Technology</b>
	<ul style="list-style-type: none"> <li>Data quality and quantity</li> <li>Information/data security</li> </ul>	
<ul style="list-style-type: none"> <li>Need to understand AI and characteristics of AI</li> <li>Management of data</li> <li>Suitability of technology</li> </ul>	<ul style="list-style-type: none"> <li>IT infrastructure</li> <li>Data to be used</li> <li>Need for dedicated software and hardware</li> </ul>	<ul style="list-style-type: none"> <li>Metrics</li> </ul>
<b>People</b>	<b>People</b>	<b>People</b>
	<ul style="list-style-type: none"> <li>Ensuring the creation and transfer of knowledge between people</li> <li>Ensuring employee learning</li> </ul>	<ul style="list-style-type: none"> <li>Training needs to address real life challenges</li> </ul>
<ul style="list-style-type: none"> <li>Change management <ul style="list-style-type: none"> <li>Training</li> <li>Success story</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Number of trained employees</li> <li>Top management support</li> <li>Competence level of managers</li> </ul>	
<b>Organizational</b>	<b>Organizational</b>	<b>Organizational</b>
	<ul style="list-style-type: none"> <li>Financial resources</li> </ul>	
<ul style="list-style-type: none"> <li>Resources</li> <li>Maturity</li> <li>Risk and challenge assessment</li> <li>AI-strategy</li> <li>Plan and metrics for monitoring succes</li> </ul>	<ul style="list-style-type: none"> <li>Ethics issues</li> <li>Metrics</li> </ul>	<ul style="list-style-type: none"> <li>AI evolution/lifecycle of AI</li> <li>Metrics</li> </ul>
<b>Organizational acceptance</b>	<b>Organizational acceptance</b>	<b>Organizational acceptance</b>
	<ul style="list-style-type: none"> <li>Continuous evaluation of business performance</li> </ul>	
<ul style="list-style-type: none"> <li>Minimum viable product or pilot project</li> <li>AI-teams</li> </ul>	<ul style="list-style-type: none"> <li>AI training and cooperation with stakeholders</li> </ul>	<ul style="list-style-type: none"> <li>Gathering feedback with feedback loops</li> </ul>



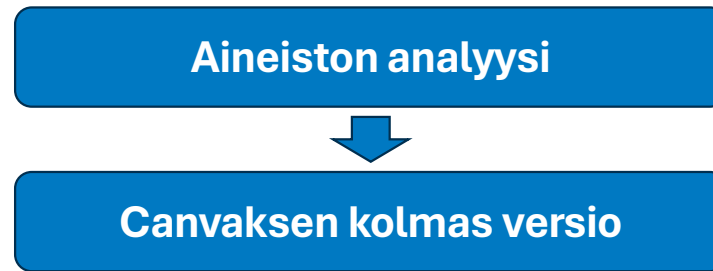
<b>Canvas: GenAI Adoption in Knowledge Management</b>		
<b>What are the organization's goals for GenAI?</b>		
<b>Pre-implementation</b>	<b>Implementation</b>	<b>Post-implementation</b>
<b>Technology</b>	<b>Technology</b>	<b>Technology</b>
<ul style="list-style-type: none"> <li>Data quality and quantity</li> <li>Information/data security</li> </ul>		
<ul style="list-style-type: none"> <li>Need to understand AI and characteristics of AI</li> <li>Management of data</li> <li>Suitability of technology</li> </ul>	<ul style="list-style-type: none"> <li>IT infrastructure</li> <li>Data to be used</li> <li>Need for dedicated software and hardware</li> </ul>	<ul style="list-style-type: none"> <li>Metrics</li> </ul>
<b>People</b>	<b>People</b>	<b>People</b>
<ul style="list-style-type: none"> <li>Ensuring the creation and transfer of knowledge between people</li> <li>Ensuring employee learning</li> </ul>		<ul style="list-style-type: none"> <li>Training needs to address real life challenges</li> </ul>
<ul style="list-style-type: none"> <li>Change management <ul style="list-style-type: none"> <li>Training</li> <li>Success story</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Number of trained employees</li> <li>Top management support</li> <li>Competence level of managers</li> </ul>	
<b>Organizational</b>	<b>Organizational</b>	<b>Organizational</b>
<ul style="list-style-type: none"> <li>Financial resources</li> </ul>		
<ul style="list-style-type: none"> <li>Resources</li> <li>Maturity</li> <li>Risk and challenge assessment</li> <li>AI-strategy</li> <li>Plan and metrics for monitoring succes</li> </ul>	<ul style="list-style-type: none"> <li>Ethics issues</li> <li>Metrics</li> </ul>	<ul style="list-style-type: none"> <li>AI evolution/lifecycle of AI</li> <li>Metrics</li> </ul>
<b>Organizational acceptance</b>	<b>Organizational acceptance</b>	<b>Organizational acceptance</b>
<ul style="list-style-type: none"> <li>Continuous evaluation of business performance</li> </ul>		
<ul style="list-style-type: none"> <li>Minimum viable product or pilot project</li> <li>AI-teams</li> </ul>	<ul style="list-style-type: none"> <li>AI training and cooperation with stakeholders</li> </ul>	<ul style="list-style-type: none"> <li>Gathering feedback with feedback loops</li> </ul>



<b>Canvas: GenAI Adoption in Knowledge Management</b>		
<b>What are the organization's goals for GenAI?</b>		
<b>Pre-implementation</b>	<b>Implementation</b>	<b>Post-implementation</b>
<b>Technology</b>	<b>Technology</b>	<b>Technology</b>
	<ul style="list-style-type: none"> <li>Data quality and quantity</li> <li>Information/data security</li> </ul>	
<ul style="list-style-type: none"> <li>Need to understand AI and characteristics of AI</li> <li>Management of data</li> <li>Suitability of technology</li> </ul>	<ul style="list-style-type: none"> <li>IT infrastructure</li> <li>Data to be used</li> <li>Need for dedicated software and hardware</li> </ul>	<ul style="list-style-type: none"> <li>Metrics</li> </ul>
<b>People</b>	<b>People</b>	<b>People</b>
	<ul style="list-style-type: none"> <li>Ensuring the creation and transfer of knowledge between people</li> <li>Ensuring employee learning</li> </ul>	<ul style="list-style-type: none"> <li>Training needs to address real life challenges</li> </ul>
<ul style="list-style-type: none"> <li>Change management</li> <li>Training</li> <li>Success story</li> </ul>	<ul style="list-style-type: none"> <li>Number of trained employees</li> <li>Top management support</li> <li>Competence level of managers</li> </ul>	
<b>Organizational</b>	<b>Organizational</b>	<b>Organizational</b>
	<ul style="list-style-type: none"> <li>Financial resources</li> </ul>	
<ul style="list-style-type: none"> <li>Resources</li> <li>Maturity</li> <li>Risk and challenge assessment</li> <li>AI-strategy</li> <li>Plan and metrics for monitoring succes</li> </ul>	<ul style="list-style-type: none"> <li>Ethics issues</li> <li>Metrics</li> </ul>	<ul style="list-style-type: none"> <li>AI evolution/lifecycle of AI</li> <li>Metrics</li> </ul>
<b>Organizational acceptance</b>	<b>Organizational acceptance</b>	<b>Organizational acceptance</b>
	<ul style="list-style-type: none"> <li>Continuous evaluation of business performance</li> </ul>	
<ul style="list-style-type: none"> <li>Minimum viable product or pilot project</li> <li>AI-teams</li> </ul>	<ul style="list-style-type: none"> <li>AI training and cooperation with stakeholders</li> </ul>	<ul style="list-style-type: none"> <li>Gathering feedback with feedback loops</li> </ul>



# Tutkimus jatkuu



# Kiitos!

Veera Saastamoinen

veera.a.saastamoinen@tuni.fi



Co-funded by  
the European Union



Haaga-Helia



UNIVERSITY OF HELSINKI

 Tampere University



# GAIK Toolkit Examples

Janne Kauttonen

Haaga-Helia University of Applied Sciences



Co-funded by  
the European Union



Haaga-Helia



UNIVERSITY OF HELSINKI

 Tampere University


In collaboration with

**FAIR**  
Finnish AI Region | EDIH

### Use Cases

**Incident Reporting** Featured

Record an incident, transcribe audio, and extract structured report




Speak or Type      Instant Analysis

Organized Data      PDF Export

**Construction Diary** Featured

Record daily construction site activities via voice or text. Extract structured data automatically.



Voice or Text      Multilingual

Personnel Tracking      PDF Export

**Video Transcription & Captioning**

Upload audio or video, or open the ready-made example, to generate subtitles and transcripts

**Semantic Video Search**

Ask in plain language and jump to the right moment in indexed videos

**Purchase Order Processing**

Upload a purchase order, BOMs, and a pricing table to calculate line-item prices and generate an order draft

More Use Cases Coming

- Customer onboarding and sales assistant Soon
- Report Writing Soon
- Sales Proposal Generation Soon
- Learning plans & recommendations Soon

## Example: Incident reporting

- Use voice to create incident reports
- Avoid laborious manual reporting (writing)

Demo link (**registration needed**):  
<https://gaik-demo.2.rahtiapp.fi/>

Demo recording:  
<https://www.youtube.com/watch?v=iJdfjEq1DbE>

# Incident reporting GAIK components

## Business layer

- **GenAI product canvas**
- GenAI product description: Incident reporting use case

## Strategic layer

- **Value evaluation framework**
- Value evaluation framework: Incident reporting use case (including metrics)

## Implementation layer

- Code and no-code versions
- Evaluation methods (quality & performance)



# GenAI product description (incident reporting)

<b>Name</b>	Incident reporting assistant
<b>Task</b>	Incident reporting
<b>Knowledge processes</b>	Knowledge Capture + Knowledge synthesis
<b>Business need</b>	Incidents such as broken equipment or water leaks are common and must be reported quickly so they can be resolved.
<b>Solution</b>	The new AI-driven solution will enable employees to report incidents quickly through voice input on their mobile phones from different locations (including outdoors).
<b>Users</b>	Everyone
<b>Input</b>	<ol style="list-style-type: none"><li>1. Voice input (Verbal description of an incident)</li><li>2. Images(photos), maybe with annotations</li><li>3. Template/-s for incident reports (list/-s of questions)</li><li>4. Reference data (list of equipment, list of facilities, list of incident types and severity levels)</li></ol>
<b>Output</b>	Incident report (filled in template)
<b>Expected benefits and value</b>	<ol style="list-style-type: none"><li>1. Faster Response Time</li><li>2. Increased Accuracy and Consistency</li><li>3. Improved Safety</li><li>4. Better Compliance and Documentation</li></ol>

# Value evaluation framework - Value dimensions

## Benefits of GenAI Implementation



**Informational value** – data-driven prevention decisions

**Economic value** – reduced operation costs

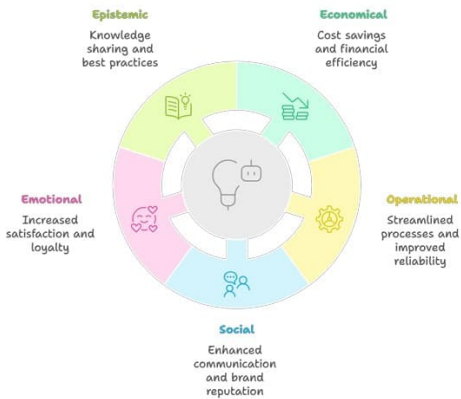
**Operational value** – faster response times

**Social value** – better collaboration

**Emotional value** – employees feel heard

# Value evaluation framework - Metrics matrix

Knowledge Process Value Dimension	Capture	Access / Retrieval	Synthesis
<b>Informational Value</b>	New knowledge documented	Time to relevant answer	Diversity of sources in decisions
<b>Economic Value</b>	Automated documentation rate	Time saved (€)	ROI of AI-supported decisions
<b>Operational Value</b>	Process learning captured	Reduction of rework	Reduced lead times
<b>Social Value</b>	Captured tacit knowledge	Transparency of sources	Cross-unit shared insights
<b>Emotional Value</b>	Recognition of individual expertise	Reduced frustration	Trust in AI-generated synthesis

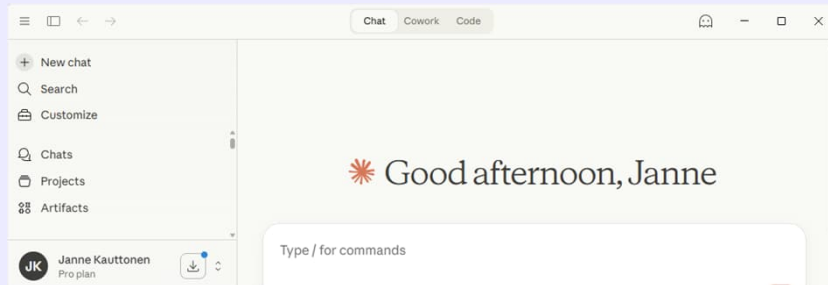


# Implementation - No-Code or Code

## No-code

- Claude Skill + MCP server
- One-click guided setup

Use Claude Desktop as GUI



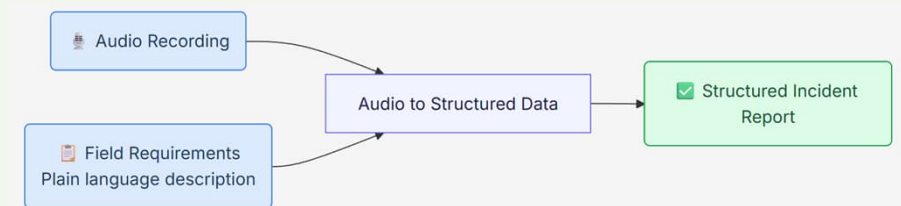
## Code

Pick two Python components:

- **Transcriber** (audio → text)
- **Extractor** (text → structured data)

OR module **AudioToStructuredData**

Use as part of your app



# Evaluation methods - Strategies

## Objective Evaluation

- Determines the output against hard metrics (e.g., accuracy)
- Compares system output with a correct reference
- Allows fair comparison
- Fast, consistent, and repeatable

## Subjective Evaluation

- Checks how good the output appears to a **human**
- Humans review for clarity, correctness, and readability
- Ensures the result makes sense and sounds natural

## LLMs-as-judge

- Automates subjective evaluation using predefined scoring rubrics
- Scale human-like assessment
- Might introduce biases (e.g., verbosity)



# Evaluation methods - Objective Metrics

## Transcription Evaluation

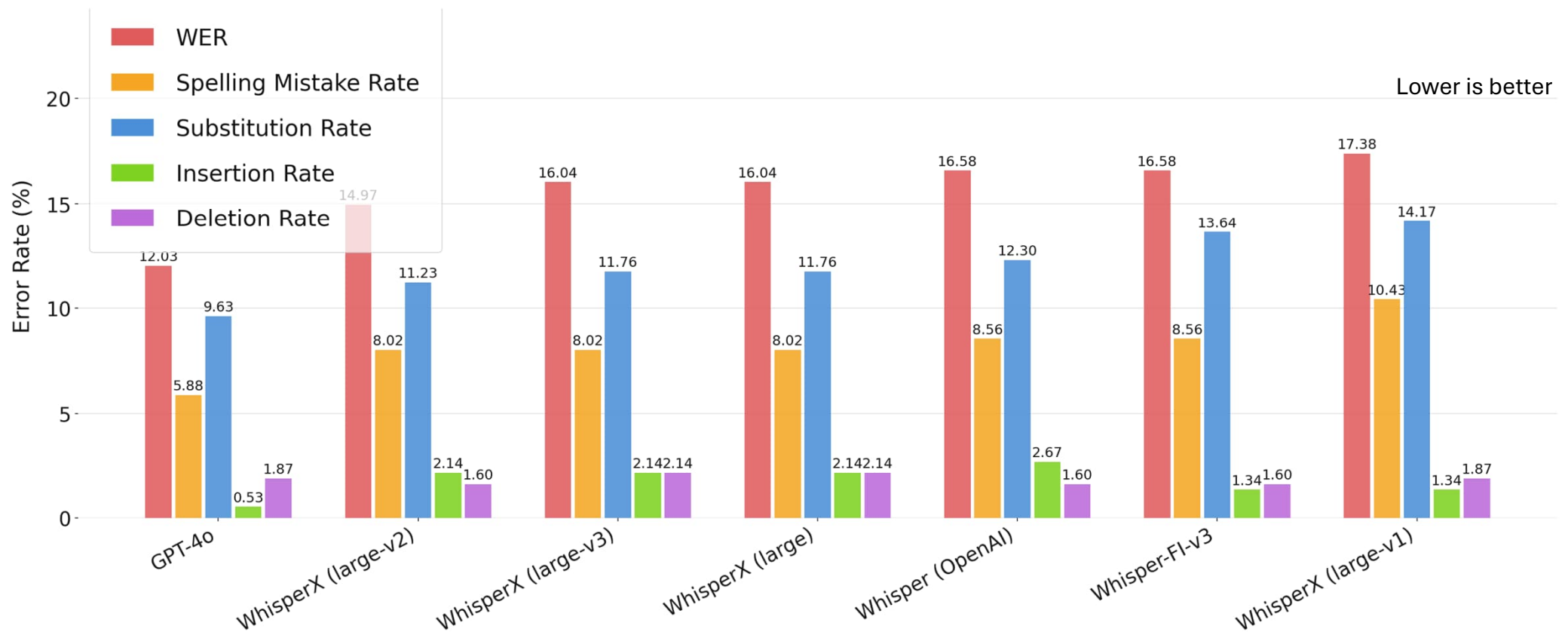
- **Word Error Rate (WER)** - How close the transcription is to the original audio
- **Missing Words (Deleted Rate):** Words that were skipped or left out
- **Extra Words (Added Rate):** Words added that weren't in the original
- **Substitution Error:** How often the model replaced a correct word with a wrong word.
- **Spelling Error:** Misspelled words

## Information Extraction Evaluation

- **Exact Match Rate:** Certain fields (e.g., Name and Date) must match exactly.
- **Semantic Match Rate:** Certain fields (e.g., Event Description) should match approximately 70% in meaning.



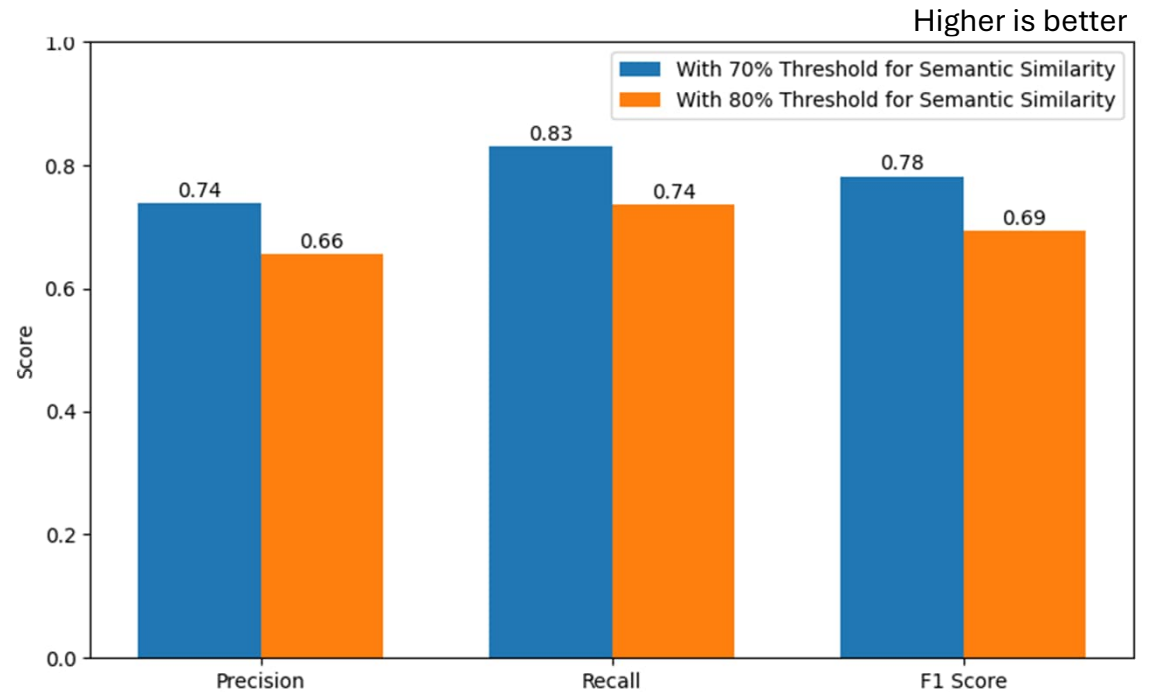
# Evaluation methods - Transcription evaluation



# Evaluation methods - Information extraction evaluation

Manual inspection showed that a model sometimes mixes semantics of the fields, e.g.

- adds location into 'mitä tapahtui' field
- mixes 'lähellä piti' and 'toteutetut toimenpiteet'



# Other GAIK use-cases (upcoming)

## Complex report writing

Convert large quantities of documents, notes and audio recordings into 50+ page reports

## Purchase order processing

Automate purchase order intake, validation and structured extraction for downstream ERP and approval workflows

## Construction Site Diary Creation

Automated daily site documentation from voice notes and field observations

## Video Transcription & Subtitles

Automated transcription and multilingual captioning for educational video content

**Keep an eye on**

<https://gaik-project.github.io/gaik-toolkit>



Co-funded by  
the European Union



# Why to use GAIK GenAI Toolkit?



Easy-to-use, tested and re-usable components



Focus on practical and common business cases



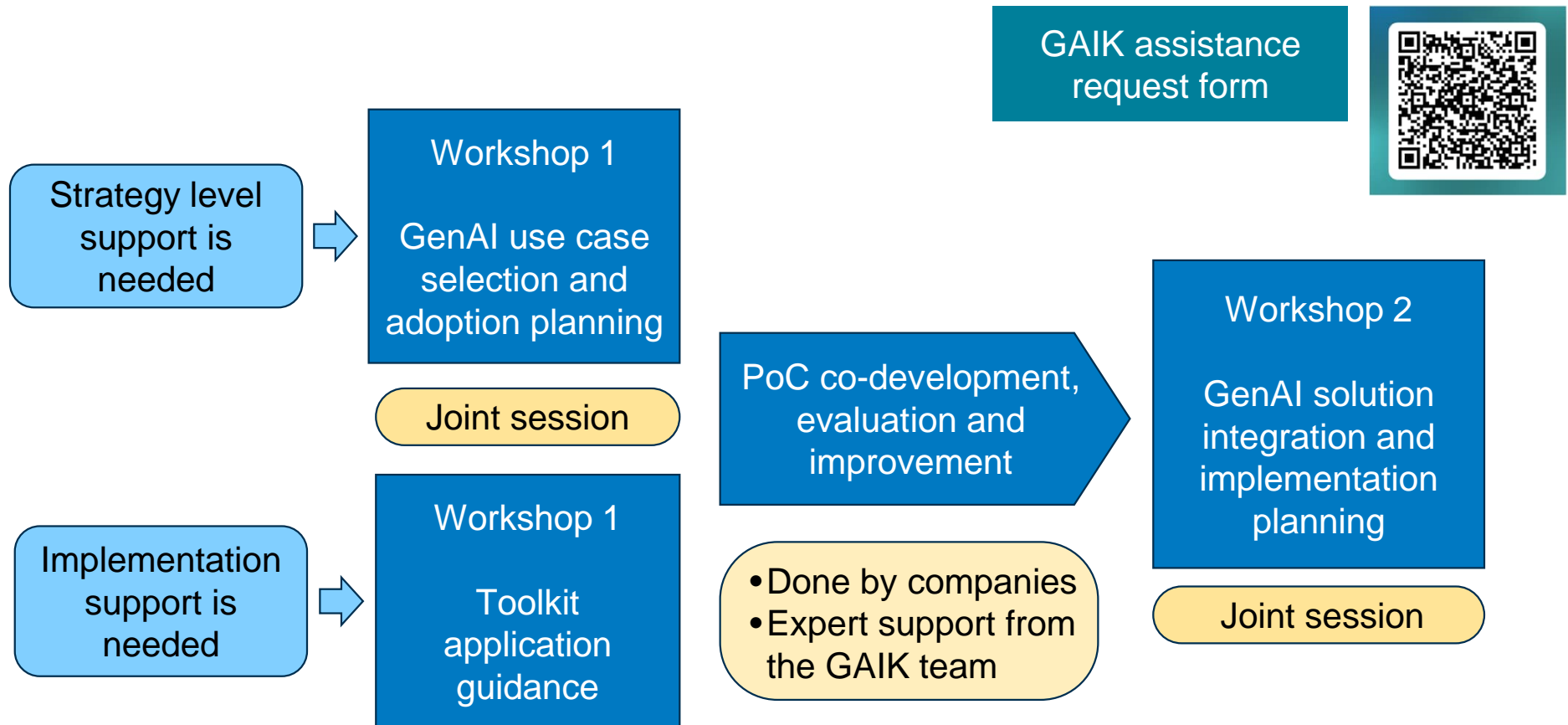
Specialization in Finnish language



Deployment support from GAIK team



# Offer for companies (free), GAIK toolkit piloting



Thank you!

Questions?

Contacts:

[Janne.Kauttonen@haaga-helia.fi](mailto:Janne.Kauttonen@haaga-helia.fi)

[UmairAli.Khan@haaga-helia.fi](mailto:UmairAli.Khan@haaga-helia.fi)



Co-funded by  
the European Union



 Haaga-Helia



UNIVERSITY OF HELSINKI

 Tampere University



# Seuraavana KAHVITAUKO & TAPAA TUTKIJA

Tampere: Tampereen yliopisto GPTLab, AI Champion ja GAIK;  
Business Tampere

Pori: Tampereen yliopisto GPTLab ja GAIK; Satakunnan Yrittäjät



Co-funded by  
the European Union



Haaga-Helia



UNIVERSITY OF HELSINKI

Tampere University

In collaboration with

**FAIR**  
Finnish AI Region | EDIH



Oppeja GAIK-hankkeesta: case-organisaatioiden näkökulmat  
Nikke Syväkuru  
Luvata



Jani Korpela  
QAdental



Tekoälyn pimeä puoli  
Henri Pirkkalainen  
Tampereen yliopisto



Co-funded by  
the European Union



In collaboration with





Seuraavana  
**OPPEJA GAIK-HANKKEESTA**  
Nikke Syväkuru, Luvata



Co-funded by  
the European Union



Haaga-Helia



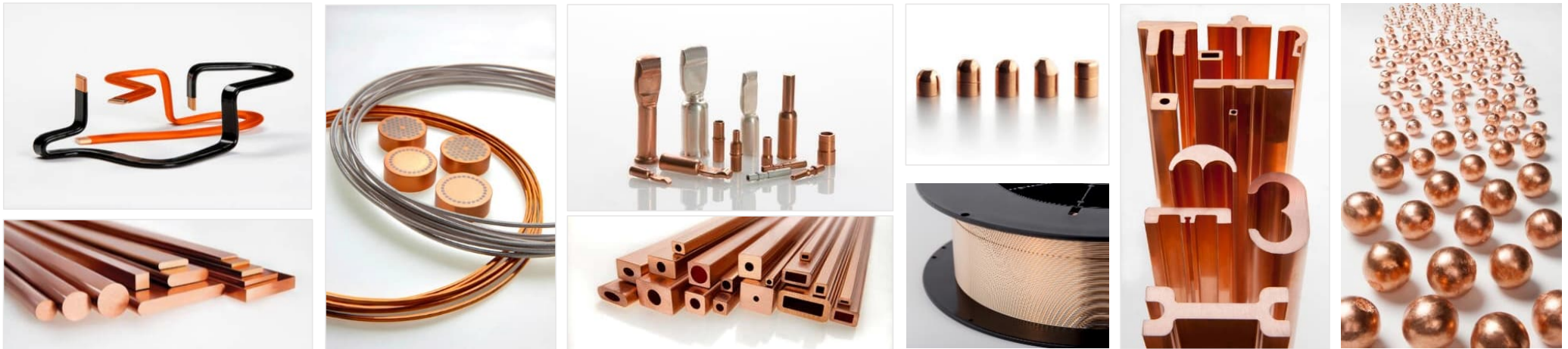
UNIVERSITY OF HELSINKI

 Tampere University

In collaboration with

**FAIR**  
Finnish AI Region | EDIH

# GEN AI AND GAIK – LUVATA'S FINDINGS



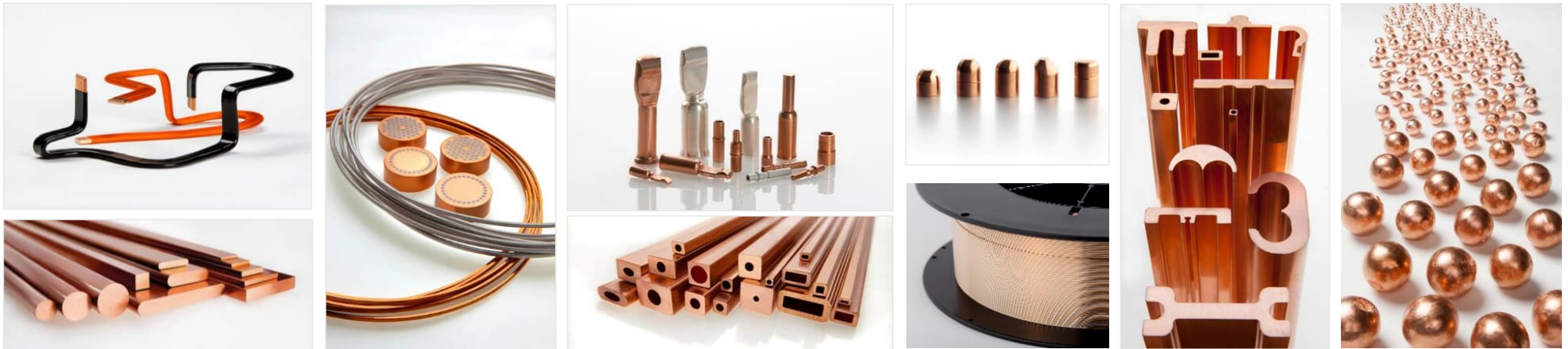
Syväkuru Nikke

17.3.2026

**LUVATA**

Partnerships with a Promise

# GEN AI AND GAIK – LUVATA'S FINDINGS



Syväkuru Nikke

17.3.2026

AGroup Company of  MITSUBISHI MATERIALS

CONFIDENTIAL © Luvata Group

**LUVATA**  
Partnerships with a Promise

# Agenda

- Luvata
- Culture and mindset in the age of GenAI
- Low investment – high return?
- GAIK use cases

# Luvata Group

- One of the leading high-quality Copper manufacturers globally
- Part of Mitsubishi Materials Corporation
- 1500 employees in 10 locations across 6 countries
- Headquarters in Pori, Finland
- One of the organization partners in GAIK consortium



# Culture and mindset in the age of GenAI

- Automation through AI
- Hype, risks and opportunities
- 
- ~~Replace~~ Empower people
- Culture change through the organization



# Low investment – high return?

- Getting started with MS Copilot + employee training
  - Familiar applications with superpower like capabilities
- From 20 to 200 active users <1 year
- No integration costs
- Platform for AI tools



# GAIK use cases

- Sales order assistant
  - Compile ready sales orders from customer documents and pricing tables
  - Reduce human error and manual work
  - Scalability
  - Fast and easily measured benefits



# GAIK use cases

- Incident reporting app
  - Easy speech-to-text tool to log safety observations in industrial environment
  - Support also for text input
- Goal to make logging as easy as possible to ensure a safe working environment



# Conclusion

GenAI can bring success by:

- making work faster
- improving overall quality
- reducing burden of the personnel

Results are often realized fast if company culture supports the adoption



# Thank you!

Contact me:

Nikke Syväkuru

[nikke.syvaku@luvata.com](mailto:nikke.syvaku@luvata.com)

[www.linkedin.com/in/nikkesyvaku](http://www.linkedin.com/in/nikkesyvaku)



Seuraavana  
**OPPEJA GAIK-HANKKEESTA**  
Jani Korpela, QAdental



Co-funded by  
the European Union



Haaga-Helia



UNIVERSITY OF HELSINKI

 Tampere University

In collaboration with

**FAIR**  
Finnish AI Region | EDIH



*“Innovation is not about doing more with more, but it is about doing more with less”*

Vijay Govindarajan













A Ä

## TRANSLATION



- **Tooth Extraction**  
Hampann poisto

Root Canal  
Treatment



Juurihoito







Anesthesia

FILTER:

Search Results Anesthetics

FILTER:

1000+ VIDEOS

FOUND 2,210 RESULTS FOR: ANESTHESIA  
Relevant video sections found across all videos.



Extraction Procedure Tutorial

Placeholder text for the video description.

01:09

PLAY



Dental Implant Guide

Placeholder text for the video description.

00:16

PLAY



Root Canal Treatment Video

Placeholder text for the video description.

01:43

PLAY





Seuraavana  
**TEKOÄLYN PIMEÄ PUOLI**  
Henri Pirkkalainen, Tampereen yliopisto



Co-funded by  
the European Union



Haaga-Helia



UNIVERSITY OF HELSINKI

 Tampere University

In collaboration with

**FAIR**  
Finnish AI Region | EDIH

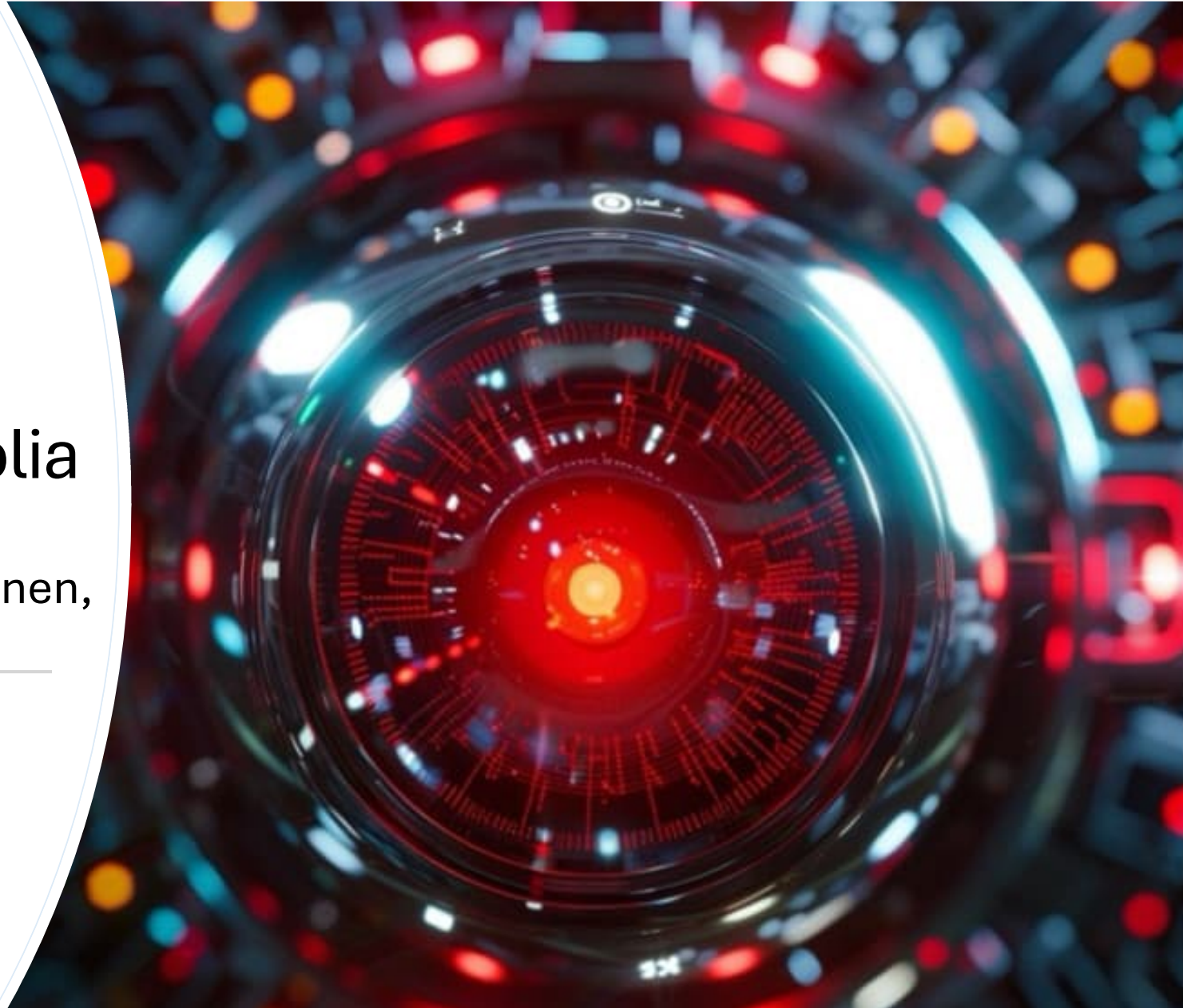


# Tekoälyn varjopuolia

Professori Henri Pirkkalainen,  
Tietojohtaminen, TAU


---

GenAI pk-liiketoiminnassa:  
hyötyjä ilman harhakuvia,  
17.3.2026, Paidia Arena



GenAI valuu nopeasti työpaikoille ja  
*vaikutuksista tiedetään vielä verrattain vähän?*

*Tahalliset ja tahattomat negatiiviset vaikutukset?*

- 
- ***EVIL-AI ("evil eye") – Kurkistus tahallisiin vaikutuksiin***
  - Rahoitus: Jane ja Aatos Erkon Säätiö 2024–2028
  - Tekoälyagenttien haitallisten vaikutusten tutkiminen (chatbotit, metaversumi, robotit)
  - Yhteistyö professorien Henri Pirkkalainen, Pekka Abrahamsson ja Johanna Virkki-tiimien välillä
  - Haittavaikutusten tunnistaminen ja lieventäminen

ARTIFICIAL  
INTELLIGENCE

# EVIL-AI tutkimusaiheita: “Hyökkäykset ulkopuolelta”

- Fyysiset robotit, joihin on upotettu LLM-ominaisuuksia. Älykotien riskit
- Tekoälyagenttien “Facebook”: Voivatko AI agentit tehdä toisistaan pahantahtoisia?
- Ihmisen kaltaiset tekoälyagentit: Delegointi, manipulointi, huijaukset



Dark

Add Agent

Select Conversation Style:

Round Table Discussion

Toxicity Level (0)

Enable Mediator

Rounds  Time  Timeless

Rounds

20

Agents

Name: Inquirer Agent

Name: Respondent Agent

MultiAgent Chatbot

Select Topic Type:


Input Topic

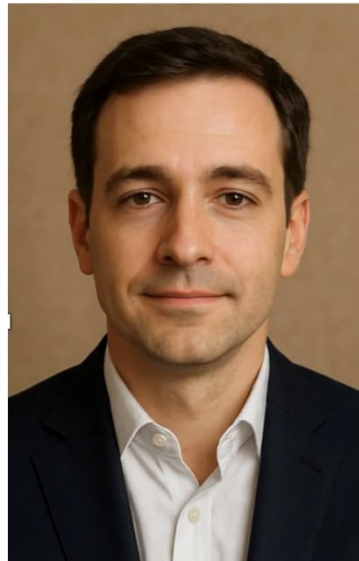
Upload Topic File

Topic

Write a project description of agent(s) to converse in round(s)

Start Conversation



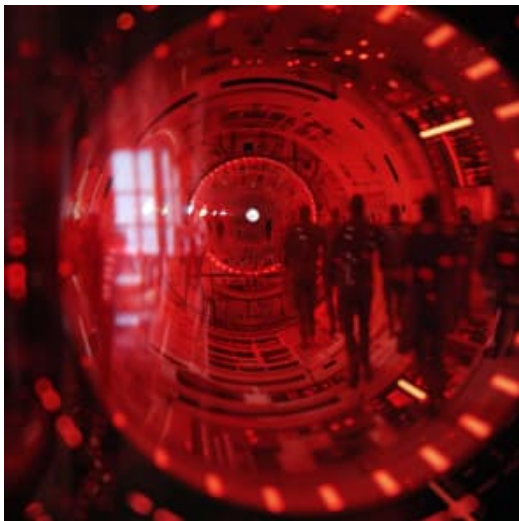


*~~Tahalliset ja~~  
Tahattomat negatiiviset vaikutukset?*

Fokus tänään

# GenAI on edelleenkin ”blackbox”

- ”Tutkijat onnistuivat sekoittamaan CoPilotin paljastamaan luottamuksellisia yritystietoja”
- Kielimallit eroavat toisistaan ja saattavat olla myös toinen toistaan herkempiä ”suostutteluun”
- ”AI agentti tyhjensi vahingossa yrityksen tietokannan”
- ”RAG-ratkaisu hallusinoi”



Science News

*from research organizations*

## AI systems are already skilled at deceiving and manipulating humans

*Date:* May 10, 2024

*Source:* Cell Press

*Summary:* Many artificial intelligence (AI) systems have already learned how to deceive humans, even systems that have been trained to be helpful and honest. Researchers describe the risks of deception by AI systems and call for governments to develop strong regulations to address this issue as soon as possible.

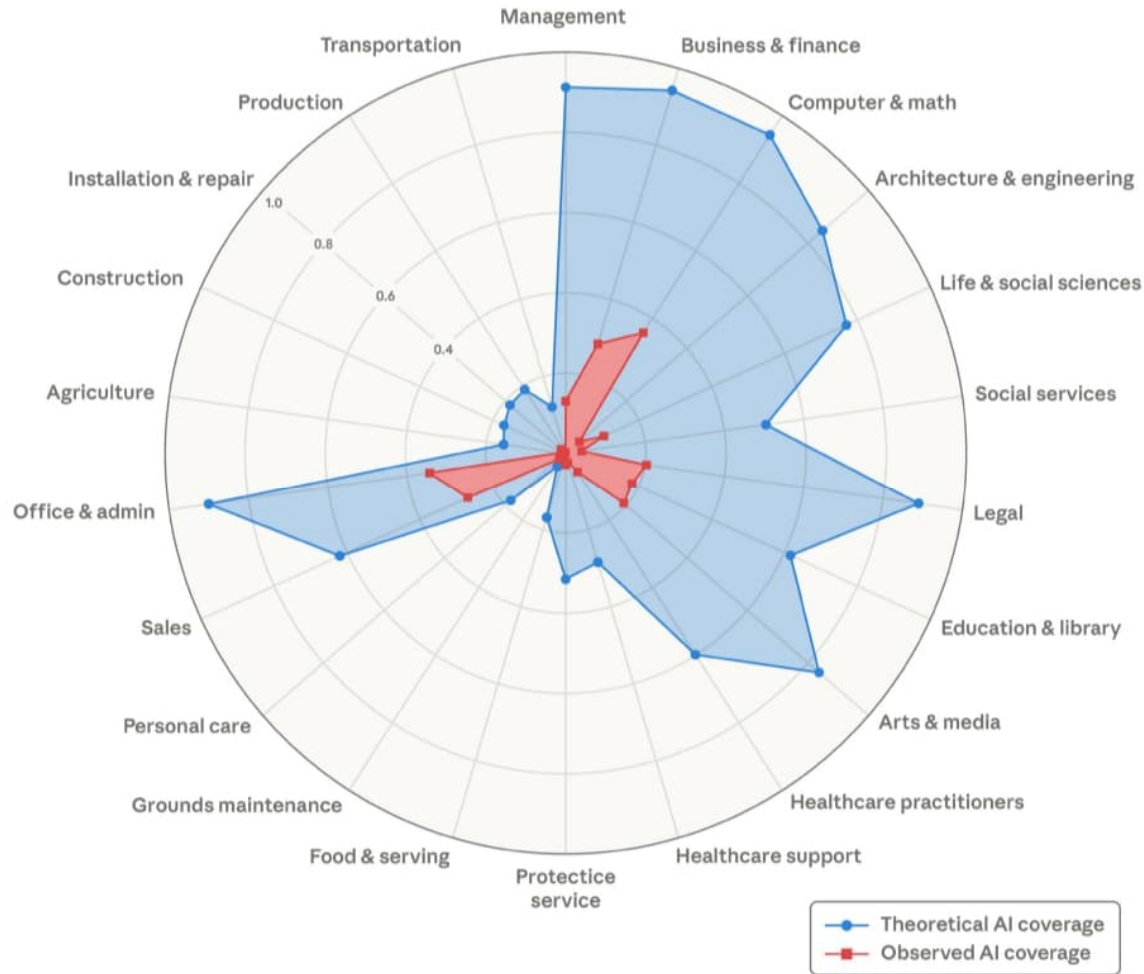
Share: [f](#) [t](#) [p](#) [in](#) [✉](#)

# Miten genAI muuttaa työtä?

*Tahattomat negatiiviset vaikutukset?*

# Anthropicin arvio (mm.) kielimallien vaikutuksista työsektoreihin

## Theoretical capability and observed usage by occupational category



**Figure 2: Theoretical capability and observed exposure by occupational category**  
This figure shows the share of job tasks that LLMs could theoretically perform (blue area) and our own job coverage measure derived from usage data (red area).

[https://x.com/andrewcurran\\_/status/2029655110494929194?s=12](https://x.com/andrewcurran_/status/2029655110494929194?s=12)

**Jos AI agentit hyödyttää erityisesti kokeneita ammattilaisia, miten valjastetaan ammatillinen kehitys?**





# AI slop to workslop



Latest Magazine Topics Podcasts Store Reading Lists Data & Visuals Case Studies

Generative AI

## AI-Generated “Workslop” Is Destroying Productivity

by Kate Niederhoffer, Gabriella Rosen Kellerman, Angela Lee, Alex Liebscher, Kristina Rapuano and Jeffrey T. Hancock

September 22, 2025, Updated September 25, 2025

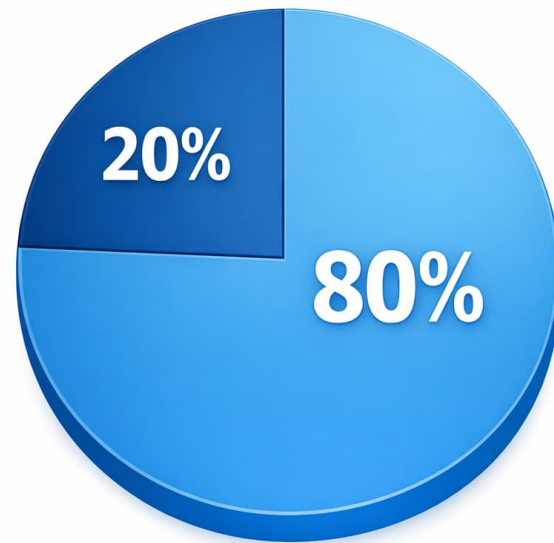


<https://hbr.org/2025/09/ai-generated-workslop-is-destroying-productivity>

# Työntekijän näkökulma?

*Tahattomat negatiiviset vaikutukset?*

Jos ”aivokapasiteettia vaativan” työn osuus korostuu jatkossa, niin kuinka monen prosenttiyksikön kasvun ihminen pystyy hallitsemaan?





## TEKNOSTRESSI

Teknologian käytöstä aiheutuvaa stressiä:  
Jatkuva vertailu toisiin, ja epävarmuus työtekniologioiden käytössä on tuhoisaa



**Burnout**

**zzz**

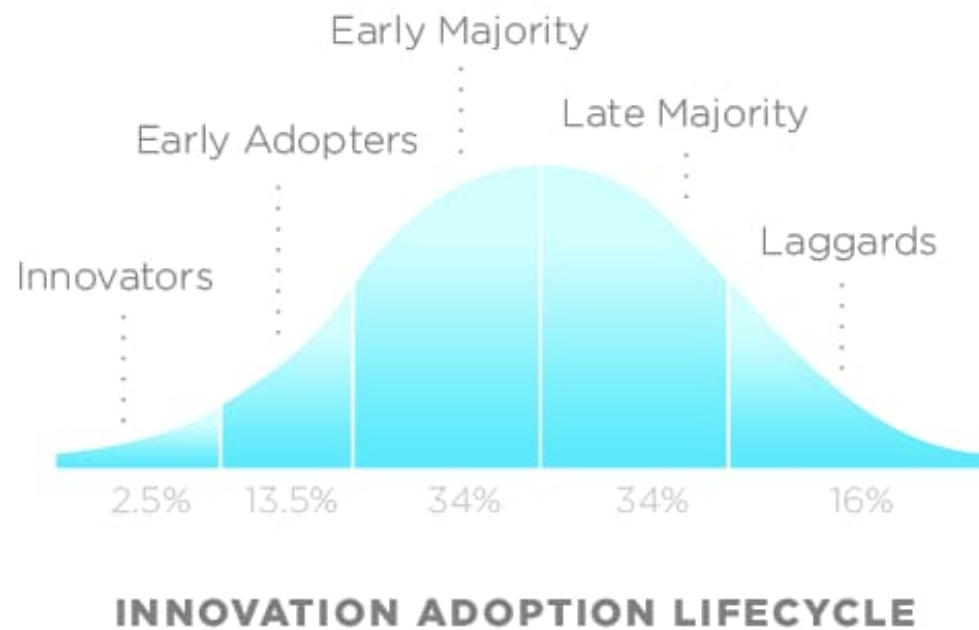


Vaikutukset työssä ja vapaa-ajalla

# Käyttöönoton näkökulma?

*Tahattomat negatiiviset vaikutukset?*

# Alan oppeja: Kaikki eivät omaksu teknologioita samaan aikaan



Eikä kaikkia teknologioita (myöskään agenttisia tekoälyjärjestelmiä) käytetä massojen toimesta



Affordanssinäkökulma: Käyttömahdollisuuksien ja liiketoiminnan muutoksien esimerkit maailmalta rajallisia. Impulsiiviset päätökset ja parvikäyttäytyminen



*Tahattomien negatiivisten vaikutusten mitigointi?*



Vastuu mitigoinnissa ei voi olla genAI:n kohdalla niin työntekijävetoista / yksilökeskeistä, kuin aiempien (hitaammin käytäntöön valuvien) teknologioiden kanssa



## Kirjoituskoneista näppäimistöihin-analogia

Työkalut, jotka ovat jokaisen työntekijän työkalupakissa

KIITOS! Kysymyksiä?  
"Defeat the dark side you must"





# Kiitos!



Lisätietoa GAIK-hankkeesta



Seuraa GAIK-hanketta  
LinkedInissä



Co-funded by  
the European Union



In collaboration with

